

**Equity Research** 

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# North America Power & Utilities

# Rolling Valuations to 2023

We have initiated 2023 estimates for our coverage and updated all price targets based on 2023 estimates. This update combined with EEI updates and relative price moves has resulted in the following ratings changes:

- Upgrading AEE to Equal Weight, from Underweight, on underperformance and higher projected earnings.
- Upgrading NI to Overweight, from Equal Weight, on higher earnings growth from the increased electric capex in Indiana.
- Downgrading NWE to Equal Weight, from Overweight, on outperformance and lower projected earnings.
- Downgrading PNM to Underweight, from Equal Weight, on low projected return given pending acquisition, along with view that and increased bid is unlikely near term.

With election results and multiple positive COVID-19 vaccine trials, risk appetite appears to be alive and well. In utilities, much like in other sectors, risk has outperformed momentum in recent weeks. This has manifested in a long awaited contraction in the PE disparity in the sector. We believe this trend will continue as investors seek risk and value over defense and momentum. We continue to see names with idiosyncratic risks expecting near term resolution along with utilities possessing higher energy exposure to be in favor given this dynamic. This aligns well with our Overweight ratings on SRE, PCG, SO and PNW and Underweight ratings on ED and WEC.

Based on EEI, Q3 and recent meetings with management, we highlight updates to stock investment theses, where our ratings remain unchanged. COVID-19 load impacts into 2021, rate case expectations, guidance updates, capex updates, corporate actions and more have been discussed recently. We highlight by stock where these changes cause a shift in our investment thesis.

#### **RATING CHANGE**

# North America Power & Utilities POSITIVE

Unchanged

For a full list of our ratings, price target and earnings changes in this report, please see table on page 2.

#### **North America Power & Utilities**

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PLEASE SEE ANALYST CERTIFICATION(S) AND IMPORTANT DISCLOSURES BEGINNING ON PAGE 42.

Summary of our Ratings, Price Targets and Earnings Changes in this Report (all changes are shown in bold)

Company	Ra	ting	Price	Pi	rice Targ	et	E	PS FY1	(E)	E	PS FY2	(E)
	Old	New	17-Nov-20	Old	New	%Chg	Old	New	%Chg	Old	New	%Chg
North America Power & Utilities	Pos	Pos										
Alliant Energy Corporation (LNT)	EW	EW	54.73	56.00	65.00	16	2.40	2.46	3	2.58	2.52	-2
Ameren Corp. (AEE)	UW	EW	80.60	79.00	95.00	20	3.41	3.38	-1	3.71	3.73	1
American Electric Power Company, Inc. (AEP)	OW	OW	86.73	93.00	107.00	15	4.33	4.35	0	4.65	4.62	-1
American Water Works Company, Inc. (AWK)	EW	EW	159.29	138.00	173.00	25	3.86	3.89	1	4.22	4.25	1
CenterPoint Energy, Inc. (CNP)	EW	EW	25.17	21.00	27.00	29	1.27	1.27	-	1.36	1.36	-
CMS Energy Corporation (CMS)	EW	EW	63.83	65.00	75.00	15	2.67	2.67	-	2.86	2.84	-1
Consolidated Edison, Inc. (ED)	UW	UW	79.25	74.00	83.00	12	4.24	4.25	0	4.52	4.47	-1
Duke Energy Corporation (DUK)	EW	EW	92.92	87.00	102.00	17	5.08	5.14	1	5.18	5.24	1
Edison International (EIX)	EW	EW	65.60	57.00	69.00	21	4.43	4.43	-	4.58	4.58	-
Essential Utilities, Inc. (WTRG)	EW	EW	44.88	45.00	50.00	11	1.56	1.56	-	1.67	1.62	-3
Eversource Energy (ES)	EW	EW	91.75	88.00	100.00	14	3.70	3.62	-2	3.94	3.89	-1
FirstEnergy Corp. (FE)	EW	EW	28.74	32.00	33.00	3	2.50	2.50	-	2.63	2.63	-
NextEra Energy, Inc. (NEE)	EW	EW	76.61	301.00	87.00	-71	9.04	2.28	-75	9.87	2.45	-75
NiSource, Inc. (NI)	EW	ow	24.75	25.00	29.00	16	1.33	1.33	-	1.33	1.38	4
NorthWestern Corporation (NWE)	OW	EW	60.38	59.00	63.00	7	3.37	3.37	-	3.62	3.51	-3
OGE Energy Corp. (OGE)	EW	EW	34.21	33.00	36.00	9	2.14	2.15	0	2.20	2.26	3
PG&E Corporation (PCG)	OW	OW	11.72	13.00	14.00	8	1.62	1.62	-	1.00	1.00	-
Pinnacle West Capital Corporation (PNW)	OW	OW	86.78	89.00	103.00	16	4.90	5.06	3	4.92	5.09	3
PNM Resources, Inc. (PNM)	EW	UW	48.90	50.00	50.00	-	2.11	2.28	8	2.29	2.37	3
Public Service Enterprise Group (PEG)	EW	EW	59.05	59.00	65.00	10	3.41	3.43	1	3.43	3.40	-1
Sempra Energy (SRE)	OW	OW	134.06	146.00	159.00	9	7.57	7.57	-	7.99	7.99	-
The Southern Company (SO)	OW	OW	62.36	61.00	73.00	20	3.18	3.18	-	3.34	3.27	-2
WEC Energy Group, Inc. (WEC)	UW	UW	100.18	94.00	107.00	14	3.75	3.77	1	3.97	4.02	1
Xcel Energy Inc. (XEL)	EW	EW	72.63	70.00	82.00	17	2.73	2.77	1	2.97	3.01	1

Source: Barclays Research. Share prices and target prices are shown in the primary listing currency and EPS estimates are shown in the reporting currency.

FY1(E): Current fiscal year estimates by Barclays Research. FY2(E): Next fiscal year estimates by Barclays Research.

 $Stock\ Rating:\ OW:\ Overweight;\ EW:\ Equal\ Weight;\ UW:\ Underweight;\ RS:\ Rating\ Suspended$ 

Industry View: Pos: Positive; Neu: Neutral; Neg: Negative

FIGURE 1
2023 Barclays EPS Estimates

Ticker	2023 EPS
LNT	\$2.94
AEE	\$4.28
AEP	\$5.28
AWK	\$5.01
CNP	\$1.38
CMS	\$3.25
ED	\$4.94
DUK	\$5.81
EIX	\$5.12
WTRG	\$1.82
ES	\$4.34
FE	\$2.86
NEE	\$2.84
NI	\$1.55
NWE	\$3.79
OGE	\$2.46
PCG	\$1.25
PNW	\$5.56
PNM	\$2.68
PEG	\$3.58
SRE	\$9.05
SO	\$3.92
WEC	\$4.45
XEL	\$3.40

Source: Barclays Research

## **Ratings Changes**

## **Upgrades**

## AEE

We upgrade AEE to Equal Weight, as we believe recent underperformance has accounted for risks to future growth weighing on the stock, including energy rules modification in IL and the ability to execute on the preferred MO IRP scenario. At Q3, management narrowed guidance to \$3.40-\$3.55 (from \$3.40-\$3.60) and said updates to the 5-year capital plan and 2021 EPS guidance are planned for the Q4 call. We see the potential for incremental spending opportunities from the MO IRP (AEE has 950 MW of renewables opportunities before 2024 not included in current plans) as well as from regional transmission projects, though regulatory approval on a project-by-project basis and the ability to increase regulated capital plans while avoiding significant increases in customer bills will be areas of focus. Management notes the IL legislature's weak appetite for comprehensive energy legislation at this time, though Gov. Pritzker's eight-principled energy reform plan could influence regulatory policy in the future. We now view the risk/reward outlook for the stock as balanced given the uncertainty of the regulatory construct in IL offset by incremental

spending opportunities that could accelerate rate base growth. Our updated price target is \$95, which is premised on a 20% premium to the 2023 regulated group average multiple of 18.5x applied to our 2023 EPS estimate of \$4.28

#### NI

After the investor day, we used a 5% premium to the group average to reflect expectations of above-average growth driven by the \$1.8-\$2.0 bn in renewables investments related to RM Schahfer replacement power. By rolling our valuation forward to 2023, we are able to capture some of the earnings related to this spend via new rates from the anticipated 2022 rate case (rates expected effective mid-2023). We believe the level of cost savings necessary to achieve management's growth guidance is achievable. Additionally, although we do not believe concerns regarding the future of natural gas operations should be materially priced into the stock, we feel the need to reflect the overhang that may weigh on the stock until investors can gain more clarity into the future value of natural gas LDCs. Particularly for those companies operating colder climates, the threat posed by electrification of heating is limited by economic and technological constraints. Thus, for these reasons, we eliminate our premium to the group average, yet we still believe there is enough upside to the current valuation to merit an upgrade to Overweight.

Risks include a higher-than-anticipated skew towards PPAs from procurement results (though management remains on track as of EEI), as well as the ability to control costs and achieve savings from the NI Next initiative in 2021 and beyond. COVID-19 impacts on gas usage during winter months are a source of uncertainty, though most residential gas rate structures have decoupling mechanisms (management estimates that changes in gas usage will comprise a majority of the (\$0.05) COVID-19 headwind in 2021). Considering these risks, the current risk/reward backdrop leaves opportunity for upside to the current valuation, in our view. Our updated price target is \$29, which is premised on the 2023 regulated group average multiple of 18.5x applied to our 2023 EPS estimate of \$1.55.

## **Downgrades**

#### **NWE**

At EEI, NEW initiated 2021 guidance of \$3.40-\$3.60 (below consensus). The wider than normal range was used based on COVID-19 uncertainties and will be narrowed to a \$0.15 range on the Q4 call. With the reiteration of a 3-6% growth range and rolling the starting point to a lower than expected 2021 guidance, our 2021 and 2022 numbers have come down and our updated valuation on 2023 combined with the recent outperformance, while providing upside no longer supports an Overweight rating.

We continue to view NWE as a well-managed company with limited growth opportunities compared to peers. The updated capital plan does show a \$300M increase as compared to the previous 5-year plan. The updated plan includes \$100m of incremental investment for SD generation from the results of a recent competitive solicitation. The Montana generation opportunity is still outstanding, but could add \$200M to the capital plan over the next five years. Management had provided commentary previously that \$400M/year of capex (new plan is at or above \$400M in all years) would allow for growth at the midpoint of the earnings CAGR. While we see longer term opportunity and ability to grow earnings closer to 5% assuming a win in MT capacity RFPs, near term needs to manage O&M between rate cases will drive growth closer to 4% in the near term. We expect a Montana rate case filing in 2022 for new rates in 2023 and expect multiple cases in SD to coincide with commercial operation of the capacity resources to be owned by NWE selected in the competitive solicitation processes.

The current risk/reward feels balanced given the lower current relative growth, recent relative price performance, mixed recent regulatory results in MT and potential for future capex and earnings growth associated with winning MT capacity RFPs. Our updated price target is \$63, which is premised on a 10% discount to the 2023 regulated group average multiple of 18.5x applied to our 2023 EPS estimate of \$3.79.

#### **PNM**

We downgrade PNM to Underweight to reflect the limited upside in the stock given Avangrid's take-out offer of \$50.30/share. The acquisition is expected to close in 2H21. We characterize prospects for a superior bid as unlikely given few competitors with the balance sheet capacity for such an acquisition, and none with the strategic alignment or likelihood for regulatory approval as AGR. While regulatory approval of any transaction can never be predicted with absolute certainty, we do not see any significant impediments to approval at this time. Given New Mexico is a net benefit state, AGR's commitment to maintain the PNM workforce and likely willingness to compromise on other factors (HQ location, customer credit, charitable giving, etc.) strengthen the likelihood of transaction approval. Our updated price target is \$50, which is premised on the 2023 regulated group average multiple of 18.5x applied to our 2023 EPS estimate of \$2.68.

## **Investment Thesis Updates**

## AEP

The 5-7% growth rate is maintained and the inclusion of North Central Wind pushes growth above the midpoint for 2022 and 2023, with expected equity to support NCW at 65% financing to be issued commensurate with commercial operation of each of the wind farms. AEP has highlighted a 5 year, \$37B capital plan driving 7.4% rate base CAGR which supports the 5-7% EPS CAGR (regulatory lag, holding company debt and equity drive the difference). 2021 guidance was initiated at \$3.51-\$3.71.

#### AWK

AWK's resolution of key Pennsylvania and New Jersey rate cases is a strong step forward and should reinforce the market's confidence in AWK's ability to execute. Execution was particularly evident in 2020 as AWK was able to claw back to its original guidance range amidst Covid-19 and the ongoing uncertainty from the two material rate cases in PA and NJ. We see the upcoming 2021 and 2022 fiscal years as de-risked given the rate agreements and expect market focus to turn toward timing of equity in the forecast period, O&M management, and FMVL M&A given the lack of clear challenges ahead. AWK's multiple remains elevated, but near five-year spread averages relative to both the S&P 500 and the broader utility group P/E multiple. Following the rate case conclusions and the clear runway leaves little indication that the multiple will contract in the near term.

## **CNP**

Management's reiteration of the prior 5-7% utility-level EPS CAGR is incrementally positive given our perception that the guidance range contemplates some type of strategic midstream corporate action. The ability to maintain the prior CAGR is viewed favorably as it seemingly overcomes headwinds from a re-allocation of corporate interest previously allocated to the midstream segment and contemplates a roll off of recovery bond equity earnings. We also note that the decision to sell at least one gas LDC business has received a positive reception as it avoids re-levering the holdco after significant debt maturities to come over the next three years. We are also more sanguine on the name following management's inclusion of IN capex in its formal guidance. The IN RFP process is ongoing, but we see the update building confidence that initial stakeholder feedback was positive enough to indicate that CNP wins more renewable build than originally expected. We

continue to model a 'status quo' forecast, but anticipate additional details to come from the December analyst day.

#### **CMS**

Management maintained the 6-8% growth rates for EPS and dividend and provided 2021 EPS guidance of \$2.84-\$2.86. The CMS Gas settlement includes a stay-out provision to avoid a rate case in 2021. CMS has filed for securitization of Karn 1&2 (\$703m) and expects to file a new IRP mid-2021. CMS has had marked success at managing costs and work crews to offset any COVID-related headwinds. We expect CMS to refresh capital and financing plans at Q4.

#### DUK

The 4-6% growth rate is maintained with a bias towards the high end. DUK will provide 2021 guidance on the Q4 call, but has pointed towards expectations at or above \$5.15 even with a "Dominion" coal ash outcome in North Carolina. The recent Carolina IRP provides a path to increasing rate base growth from the expected 6.5% CAGR through 2024 to 7% CAGR from 2024 through 2029. We expect earnings growth in the top half of the 4-6% range through 2023 off of a 2021 base.

#### ED

Management narrowed 2020 EPS guidance to \$4.15-\$4.30 (from \$4.15-\$4.35) to reflect COVID-19 impacts. ETRN pushed the expected in-service date for MVP to 2H21 due to pending legal challenges. Management accelerated some clean energy capex from 2021 to 2020 in order to create contingency against deliverables deadlines in planning for a potential second wave (5.5% rate base CAGR through 2022). In 2021 we anticipate more concrete planning regarding onshore and offshore transmission investment opportunities related to offshore wind. Strong execution on cost savings opportunities in 2021 and beyond will be critical to meeting allowed ROEs. We expect an update to financing and capex plans at Q4.

## EIX

Focus remains on EIX's ability to settle remaining individual wildfire claims from the 2017 and 2018 seasons and the related equity issuance timing and magnitude. We see the \$1bn figure as a helpful marker and should belay overstated credit rating agency concerns about the amount of debt issuance to occur under EIX's capital structure waiver. We still anticipate the individual victim settlement process to be a longer road than most current expectations, but delayed equity issuance and slower ultimate cash outflows could be a silver lining. We think the current discount may subside to some extent as we progress into the latter stages of wildfire season, but note that large fires in EIX's service territory as late as January.

## ES

The 5-7% long-term EPS CAGR is maintained, with an expectation of the middle of the range. The CAGR does not reflect the CGMA acquisition, offshore wind, CT/NH grid modernization, or AMI in MA. Management expects to provide EPS commentary on the incremental opportunity from offshore wind at Q4. Management shifted the anticipated commercial operation dates for the three offshore wind projects back by roughly a year, dependant on BOEM review schedules expected to be released in early 2021. The Ørsted/ES partnership has submitted bids into the NY RFP (awards anticipated by EOY). Awards in the MD, NJ and RI RFPs are anticipated mid-2021. Penalties in CT related to Isaias are anticipated mid-2021. ES may be required to file a CT rate case, but otherwise has no plans for rate reviews in 2021.

## FΕ

FE's recent management changes and discussions around financial contingencies to increases flexibility have encouraged us that the Board is moving quickly and taking the

federal investigation seriously. However, the moves could indicate management culpability, or at the least, indelicate ethical violations that could impact FE's ESG perception for the foreseeable future. We expect the FBI investigation to result in negative headlines for some time, but take recent management commentary around potential settlements or announcements in early 2021 at their merit. We look to the 4Q20 call and any investigation announcements for more clarity into financial impacts going forward and continue to monitor regulatory processes for potential impacts. We incorporate the potential for up to \$2bn in penalties and fines based on historical precedent. However, with limited balance sheet capacity and our belief that public information regarding the investigation remains in the early stages, we see no reason to expect a re-rating near term.

## LNT

LNT's roll forward incorporated some anticipated windfalls from the lowa Clean Energy Blueprint and reinforced out perception in the achievability of the 5-7% EPS CAGR guidance off the back of strong rate base growth. We believe the capital investment need to hit state targets for renewables and broader sustainability efforts (including electric vehicles) actually affords LNT the ability to grow rate base and earnings at a faster clip, but believe management has concluded that 5-7% is the sweet spot because it allows for palatable customer bill increases under various load scenarios and avoids significant external funding requirements. We continue to value LNT at a 20% premium to the group on LNT's 2023E P/E, reflecting regional peers' valuations that remain above LNT.

#### NEE

Management expects to achieve 6-8% EPS growth through 2023 off of new adj 2021 guidance, with an assumption of the top of the range, and anticipates 10% dividend growth through at least 2022. NEE increased 2021 guidance due to strength in the renewables pipeline (~1.5 GW added since Q2). Management expects a \$60bn 2019-2022 capital plan, an increase of \$7.5bn from the previous midpoint.

#### OGE

The ability to receive approval for a grid modernization rider in OK is a positive step and provides evidence of an improving regulatory climate following years of environmentally-mandated capital. We also maintain a more positive outlook for OGE's ability to consider strategic alternatives to its ENBL stake given its strong balance sheet and ability to weather the loss of cash flows from a sale or other transaction. However, OGE's below-peer rate base and utilities EPS growth rate command a 10% discount P/E to the group average.

## **PCG**

We believe near-term noise around PCG's safety certificate is unlikely to amount to a loss of coverage under the AB 1054 wildfire fund provision, though the proceeding merits close attention as long as there is no ruling beyond the statutory deadline. We also expect heavy investor focus on the securitization process and management appointments. Related to the securitization process, equity issuance timing and magnitude will likely gain increased clarity as we progress toward a May 2021 CPUC decision, per the procedural schedule (earlier with settlement). We see PCG as increasingly attractive as wildfire season nears an end in early 2021. We move PCG's discount to the group average 2023E P/E multiple to 35% to reflect the near-term headwinds and an active wildfire season. We believe the discount embedded in our valuation framework is an easy hurdle given regional peers and would expect PCG to re-rate higher in a risk on environment and see a further tailwind if we move through wildfire season with no additional large-liability fires.

## PEG

The near-term focus will continue to be on potential participation in Ørsted's Ocean Wind, offshore wind project, a potential settlement with the NJ BPU on transmission ROE, updates

on the announced intention to divest non-nuclear generation, the NJ BPU report on resource adequacy expected in Q1 2021(will address fixed resource requirement), and a BPU ruling on non-energy efficiency aspects of the clean energy plan. The utility rate base and earnings growth are above average and the utility capital plan does not require equity, nor cashflow from the genco.

#### **PNW**

A focus going into 2021, alongside the APS rate case and AZ energy rulemaking, will be the new commissioners joining the AZCC. Commissioner Marquez Peterson (R), Jim O'Connor (R), and Anna Tovar (D), will join Commissioners Kennedy (D) and Olson (R). Though O'Connor was not initially planning on running, Commissioner Olson convinced him to run. We anticipate the two will have similar policy goals, and we look for any early alignment of rhetoric or voting between Commissioners Olson and O'Connor. A new commission chair will be voted on at the first open meeting of 2021, and, if precedent stands, Cmr. Olson would be chair as the most senior majority party member. If Cmrs. Olson and O'Connor have similar philosophies, Commissioner Marquez Peterson may be the deciding vote on contentious issues such as AZ energy rules and retail competition. For more information on the newly elected commissioners, see our note "Last Bunch of EEI Meetings," 11/12/20. Management does not plan to initiate FY21 guidance until the current rate case concludes.

## SO

Vogtle continues to be the focus. We continue to expect and have modelled regulatory inservice dates for Unit 3 and Unit 4 of 11/21 and 11/22 respectively. Georgia Power will file an integrated resource plan (IRP) in January of 2022, the findings of which will likely be included in a mid-year 2022 rate case filing for new rates (to include Vogtle and the associated fuel savings) in 2023. We believe that the additional free cash flow from Vogtle will drive annual capex increases of \$1B, which should increase the EPS CAGR from 4-6% to 5-7%. The dividend payout is expected to drop below 70% in 2023 when Vogtle is on line, providing the opportunity for dividend growth to accelerate from \$0.08/share annually to a rate more in line with earnings growth.

## SRE

We expect the recent FID decision at ECA to have a limited impact to SRE near term, given the low equity contribution from the SRE balance sheet, but continue to closely monitor the LNG segment as management mulls strategic options for financing future LNG export opportunities and maximize shareholder value as utility companies across the sector opt for pure-play, renewable-driven stories. We think the 'conglomerate discount' currently being ascribed to SRE is too severe and expect a re-rating to occur over the next twelve months as investors gain confidence around the energy outlook for Mexico and lenova's role in the infrastructure buildout and management continues to seek ways to highlight value for the LNG business and reiterate our Overweight rating.

#### WEC

Management increased the 5-year capital plan 7.3% to \$16.1 bn over 2021-2025 and firmly maintains expectations for 7% rate base growth and 5-7% EPS growth in the long term. Management sees significant bill offsets from O&M and fuel cost savings as legacy generation comes offline in 2023 and 2024 that would keep bill increases at or below the inflation rate. Management estimates legacy generation assets will amount to  $\sim$ 2% of company-estimated total 2025 rate base of \$32 billion. Storage has become economic over peaking capacity, and for the first time WEC is adding 600 MW of battery storage to resource plans.

#### WTRG

WTRG continues to lag the valuation expansion experienced by AWK and other pure-play water peers. One of the drivers, in our view, is a perception of risk around the DELCORA acquisition and we keep a specific focus on the legal proceeding following local election results that flipped party affiliation of the City Council. We also believe WTRG will trade with some correlation to national gas LDC utilities, though we ascribe a 10% premium to the regulated utility group multiple to reflect our perception of People's gas as a higher-quality business mix than most. Finally, we continue to monitor WTRG's catch-up component of the repairs tax election, but remain confident that WTRG will receive an outcome that allows it to maintain its current growth and authorized ROE levels while extending the rate case need out through 2025.

#### XEL

The 5-7% long-term growth target is maintained. Management initiated 2021 EPS guidance of \$2.90-\$3.00, consistent with 5-7% long-term growth objective. Electric sales and O&M are both expected to increase 1% while gas sales are expected to remain flat in FY21 relative to FY20. The \$22.6bn 2021-2025 capital plan has \$1.4bn in upside from incremental renewables investments (mostly from MN Relief and Recovery spending on wind repowering and solar, which would be funded at 50% equity). Average annual capex from 2021-2024 was increased by ~\$140 annually over the previous plan. The implied rate base CAGR from 2021-2025 is 6.3% (6.9% including the incremental renewables spending). XEL has requested a MPUC decision on wind repowering by EOY and expects a decision on solar investments in Q2 or Q3 of 2021. PSCo's AGIS rider filing was dismissed on procedural grounds. PSCo can still defer ~80% of AGIS-related costs for future recovery and does not believe there is any read-through to the wildfire rider filing. The MN PUC must decide whether to implement interim rates or approve the stay-out request by EOY (regardless, capital plans will not be impacted).

## Relative Group Valuation and PE Disparity

## P/E Disparity Starting to Show Signs of Life for Value

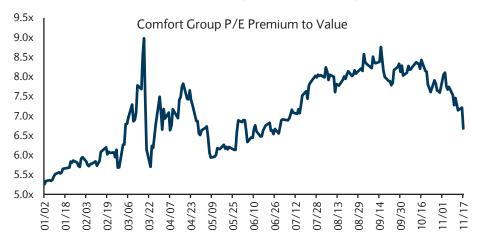
Between the lack of a "blue wave" and positive news on the COVID-19 vaccine front value or 'risk on' names have begun to show evidence of revaluing higher toward 'comfort' names premiums that had increased throughout the year. This contraction has been long-awaited by the market given the historically high spreads and a belief that the spread was unsustainable. We highlight that there is still room to go for the value trade, but are encouraged by signs that fundamentals are beginning to matter as flows move in the direction of more realistic valuation of idiosyncratic risks.

The constituent stocks for our discounted 'value' and high-premium 'comfort' groups displayed in the graphic is broken out below.

Comfort: AEE, CMS, NEE, LNT, ES, WEC, XEL,

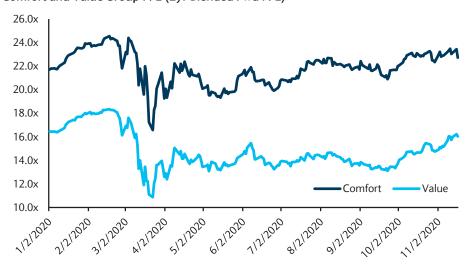
Value: CNP, DUK, EIX, NWE, PCG, PNM, PNW, SO, SRE

FIGURE 2
Spread between Value and Comfort Groups (2yr Blended Fwd P/E)



Source: Bloomberg, Barclays Research

FIGURE 3
Comfort and Value Group P/E (2yr Blended Fwd P/E)



Source: Bloomberg, Barclays Research

## Valuation Methodology

We have updated our valuation methodology to use relative premiums and discounts to the 2023 regulated group average PE multiple applied to our 2023 EPS estimates combined with any sum of the parts valuation aspects updated to 2023 expectations.

Our previous valuation methodology used relative premiums and discounts to the 2022 regulated group average PE multiple applied to our 2022 EPS estimates combined with any sum of the parts valuation aspects based on 2022 expectations.

## **AEE**

Our current \$95 price target is premised upon a 20% premium applied to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS of \$4.28.

Our previous \$79 price target was premised upon a 20% premium applied to the 2022 utility group average PE multiple of 17x applied to the prior Barclays 2022E EPS of \$3.90.

#### **AEP**

Our current \$107 price target is premised upon a 10% premium applied to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS of \$5.28.

Our previous \$93 price target was premised upon a 10% premium applied to the 2022 utility group average PE multiple of 17x applied to the Barclays prior 2022E EPS of \$4.97.

#### **AWK**

To derive our \$173 price target, we utilize a group average water P/E multiple for 2023 earnings and apply a 15% premium to AWK's consolidated 2023 EPS estimate of \$5.01. The premium reflects strong management, constructive regulatory exposure, and top-tier growth visibility following key rate case outcomes.

Our previous \$138 price target was premised on a 15% premium to the previous 2022 group average water multiple of 27x for AWK applied to our previous 2022 EPS estimate of \$4.46

#### **CMS**

Our current \$75 price target is premised upon a 25% premium applied to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS of \$3.25.

Our previous \$65 price target was premised upon a 25% premium applied to the 2022 utility group average PE multiple of 17x applied to the Barclays 2022E EPS of \$3.09 estimate.

#### **CNP**

Our current \$27 price target is premised upon a 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E utility EPS estimate of \$1.38 after allocating parent debt and operating expenses. We use the current ENBL price of \$5 adjusted for CNP's ownership, adjusted for allocated debt – leaving \$2 of ENBL value to CNP on a consolidated basis.

Our previous price target of \$21 used a group average utility multiple of 17x applied to 2022E prior utility EPS of \$1.46 and the prior ENBL share price of \$4.

#### DUK

Our current \$102 price target is premised upon a 5% discount applied to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS of \$5.81.

Our previous \$87 price target was premised upon a 5% discount applied to the 2022 utility group average PE multiple of 17x applied to the Barclays prior 2022E EPS of \$5.39.

## ES

Our current \$100 price target is premised upon a 25% premium to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS of \$4.34.

Our previous \$88 price target was premised upon a 25% premium to the 2022 utility group average PE multiple of 17x applied to the Barclays prior 2022E EPS of \$4.15.

## EIX

Our \$69 price target is based on a 20% discount to the 2023 group average multiple of 18.5x applied to an adjusted, post wildfire liability and additional funding, Barclays 2023 EPS estimate of \$5.12. The 20% discount is based upon perceived wildfire risk absent a test of AB 1054 cost recovery standards and remaining uncertainty on 2017 and 2018 wildfire liabilities.

Our previous \$57 price target was premised upon a 25% discount applied to the 2022 utility group average PE multiple of 17x applied to the Barclays prior 2022E EPS of \$4.65.

#### ED

Our current \$83 price target is premised upon a 10% discount to the 2023 group average P/E multiple of 18.5x applied to our 2023 EPS estimate of \$4.94.

Our prior price target of \$74 was premised upon a 10% discount to the 2022 group average P/E multiple of 17x applied to our prior 2022 EPS estimate of \$4.73.

## FE

Our \$33 price target for FE is based on a 30% discount to the group average 2023 multiple of 18.5x applied to our pro forma FY23 EPS estimate, adjusted for an assumed \$2bn equity issuance to reflect balance sheet repair following fines or penalties. The 30% discount is based on our expectation that the ongoing Ohio corruption investigation serves as an overhang to the stock valuation regardless of the financial impact.

Our previous \$32 price target was premised upon a 30% discount applied to the 2022 utility group average PE multiple of 17x applied to our unchanged 2022E EPS estimate of \$2.73.

#### LNT

Our LNT price target is \$65. We utilize a relative target P/E multiple to value LNT shares. We apply a 20% premium to the 18.5x group average 2023 P/E multiple using EPS of \$2.94 to reflect LNT's strong track record for execution, visible earnings growth, attractive rate base growth opportunities driven by renewable generation that limit customer bill inflation, and constructive regulatory oversight.

Our previous \$56 price target was premised upon a 20% premium to the 2022 group average multiple applied to our prior 2022 EPS estimate of \$2.73.

#### NEE

Our new price target of \$87 is premised upon a SOTP with a 20% premium to the 2023 group average PE multiple of 18.5x applied to our 2023 EPS estimate of \$1.74, a 17.5x 23E EV/EBITDA for the NEER business – comparable to valuations of renewables developers such as Ørsted. We then add \$3 for NEP as we take the Barclays \$67 NEP price target and flow it through to represent NEE's ownership.

Our previous price target of \$301 was premised upon a SOTP with a 20% premium to the 2022 group average PE multiple of 17x applied to our 2022 EPS estimate of \$6.43, a 16x 22E EV/EBITDA for the NEER business – comparable to valuations of renewables developers such as Ørsted. We then add \$13 for NEP as we take the Barclays \$61 NEP price target and flow it through to represent NEE's ownership.

## NI

Our current \$29 price target is premised upon the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS estimate of \$1.55.

Our prior \$25 price target was premised upon a 5% premium to the 2022 regulated utility group average P/E applied to our prior 2022 EPS estimate of \$1.42.

## **NWE**

Our current \$63 price target is premised upon a 10% discount applied to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS of \$3.79.

Our previous \$59 price target was premised upon a 10% discount applied to the 2022 utility group average PE multiple of 17x applied to the Barclays prior 2022E EPS of \$3.83.

#### **OGE**

We derive our \$36 price target by applying a 10% discount to the group average multiple of 18.5x applied to our 2023 utility earnings estimate combined with the current ENBL price \$5 applied to the 111 units that OGE owns. Our 10% discount reflects below average earnings CAGR compared to the group.

Our previous \$33 price target utilized a group average P/E multiple of 17x reflecting our view that earnings growth could expand following the approval of certain regulatory riders and grid modernization opportunities.

#### **PEG**

Our current \$65 price target is premised upon a 5% premium to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023 utility net parent EPS estimate, resulting in a \$62 valuation for the utility. We then use a 5x EV/EBITDA multiple on 2023 generation EBITDA applied to the Barclays 2023 generation EBITDA estimate resulting in \$3.25 valuation for PEG Power. Combining the utility \$62 valuation and the \$3.25 PEG Power valuation yields our \$65 price target.

Our previous \$59 price target was premised upon a 10% premium to the 2022 utility group average PE multiple of 17x applied to the Barclays 2022 utility net parent EPS estimate, resulting in a \$55 valuation for the utility. We then used a 5x EV/EBITDA multiple on 2022 generation EBITDA applied to the Barclays 2022 generation EBITDA estimate resulting in \$3.70 valuation for PEG Power. Combining the utility \$55 valuation and the \$3.70 PEG Power valuation yielded our \$59 price target.

## **PCG**

We move PCG's discount to the group average 23E P/E multiple to 35% to reflect the near-term headwinds and an active wildfire season. We believe the discount embedded in our valuation framework is an easy hurdle given regional peers and would expect PCG to re-rate higher in a risk on environment and see a further tailwind if we move through wildfire season with no additional large-liability fires. The P/E multiple is applied to our 2023 EPS estimate of \$1.25, which gives a price target of \$14.

Our previous \$13 price target was premised on a 25% discount to the 2022 utility group average PE of 17x applied to the prior Barclays 2022E EPS of \$1.08.

## **PNM**

Our current \$50 price target is premised upon the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS estimate of \$2.68. Our price target remains consistent with the terms of the AGR acquisition offer.

Our previous \$50 price target was premised upon the terms of the AGR acquisition offer.

#### **PNW**

Our current \$103 price target is premised upon the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS estimate of \$5.56.

Our previous \$89 price target was premised upon the 2022 utility group average PE multiple of 17x applied to the Barclays 2022E EPS estimate of \$5.22.

#### SO

Our \$73 price target is premised on the 2023 group average PE multiple of 18.5x applied to our 2023 earnings estimate of \$3.92. The group average multiple is based on a discount for the risk of Vogtle construction offsetting the premium valuation SO deserves based on fundamentals post commercial operation of Vogtle.

Our previous \$61 price target was premised on a 5% discount to the 2022 group average PE multiple of 17x applied to our prior 2022 earnings estimate of \$3.60 and then add the NPV of the Vogtle earnings uplift of \$0.20 and apply 5% discount to the group average 2022.

#### SRE

We utilize a sum of the parts valuation framework for our \$159 price target for SRE. We apply a relative P/E multiple premium / discount to the North American utility businesses a base group average (10% premium for Texas, 15% for SoCalGas, group average for SDG&E). We utilize the Barclays' lenova price target and adjust for SRE ownership and spot USDMXN for Peso translation. We utilize a probability-weighted DCF approach for the LNG business depending on where each facility is on securing contracting for export capacity.

Our previous \$146 price target was derived using the same methodology, but prior 2022 EPS of \$8.49 and 2022E P/E multiple of 17x for the group.

## **WTRG**

Our \$50 price target is arrived at using our methodology where we value WTRG's water business using a 5% premium to the 2023 water group average P/E multiple. The 5% premium reflects strong regulatory exposure and public M&A opportunities, balanced by growth visibility lower than peers. We value the regulated gas business at a 15% premium to reflect a strong growth profile and familiar regulatory exposure.

Our previous \$45 price target was premised on a 5% premium to the 2020 group average water multiple of 27x applied to the  $$1.24\ 2022$  earnings contribution from the water business combined with a 15% premium to the 2022 regulated utility group average multiple of 17x applied to the  $$0.72\ 2022$  earnings contribution from the LDC business, less the 2022 parent drag eps of \$0.15 at a blended multiple of 25.8x

#### **WEC**

Our current \$107 price target is premised upon a 30% premium to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS estimate of \$4.45.

Our previous \$94 price target was premised upon a 30% premium to the 2022 utility group average PE multiple of 17x applied to the prior Barclays 2022E EPS estimate of \$4.24.

## **XEL**

Our current \$82 price target is premised upon a 30% premium to the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E EPS estimate of \$3.40.

Our previous \$70 price target was premised upon a 30% premium to the 2022 utility group average PE multiple of 17x applied to the Barclays 2022E EPS estimate of \$3.15.

North America Power & Utilities	s					Industry View: POSITIN
Ameren Corp. (AEE)						Stock Rating: EQUAL WEIGH
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020) USD 80.6
Revenue	5,910	5,987	6,242	6,379	2.6%	Price Target USD 95.0
EBITDA (adj)	2,262		2,615	2,784	7.2%	Why Equal Weight? AEE is a quality name with 5-7%
` ''	1,267	2,389 1,364	1,561	1,701	10.3%	growth that is visible for an extended period of time
EBIT (adj) Pro tav incomo (adi)	1,016	1,087	1,233	1,701	9.9%	and we see the name deserving of a 20% premium to
Pre-tax income (adj)	828	844	953	1,042	8.0%	the group. Given the current price and premium we
Net income (adj)			3.73	4.00		see increased uncertainty surrounding the regulatory
EPS (adj) (\$)	3.35	3.38		260.4	6.1% 1.8%	construct in IL as balanced by incremental potential
Diluted shares (mn)	247.1	249.4	255.7			growth opportunties, resulting in our EW rating.
DPS (\$)	1.92	1.98	2.04	2.10	3.0%	H I
Margin and return data					Average	Upside case USD 99.0  Our upside case reflects a 25% premium to the 2023
EBITDA (adj) margin (%)	38.3	39.9	41.9	43.6	40.9	group average P/E multiple applied to our 2023 EPS
EBIT (adj) margin (%)	21.4	22.8	25.0	26.7	24.0	estimate.
Pre-tax (adj) margin (%)	17.2	18.2	19.8	21.1	19.1	
Net (adj) margin (%)	14.0	14.1	15.3	16.3	14.9	Downside case USD 75.0
ROIC (%)	7.1	6.3	6.6	6.7	6.7	Our downside case reflects a 5% discount to the 202
ROA (%)	3.0	2.9	2.9	3.0	3.0	group average P/E multiple applied to our 2023 EPS
ROE (%)	10.9	10.5	10.6	10.0	10.5	estimate.
Balance sheet and cash flow (\$1	mn)				CAGR	Upside/Downside scenarios
Tangible fixed assets	24,376	26,181	28,116	30,021	7.2%	·
Cash and equivalents	16	1,954	1,919	1,794	382.2%	Price History Price Target Prior 12 months Next 12 months
Total assets	28,933	32,676	34,576	36,356	7.9%	High Upside
Short and long-term debt	9,797	12,576	13,120	14,102	12.9%	
Other long-term liabilities	9,312	9,312	9,312	9,312	0.0%	99.00
Total liabilities	20,732	23,511	24,055	25,037	6.5%	Target
Shareholders' equity	8,059	9,023	10,379	11,177	11.5%	87.66 95.00
Net debt/(funds)	9,781	10,622	11,201	12,308	8.0%	Current
Change in working capital	80	1,690	-613	-57	N/A	80.60
Cash flow from operations	2,170	2,381	2,989	2,486	4.6%	75.00
Capital expenditure	-2,411	-2,830	-2,988	-2,988	N/A	
Free cash flow	-713	-942	-520	-1,048	N/A	58.74
						Low Downside
Valuation and leverage metrics					Average	
P/E (adj) (x)	24.1	23.8	21.6	20.1	22.4	
EV/EBITDA (adj) (x)	13.0	12.7	11.8	11.5	12.2	
EV/EBIT (adj) (x)	23.2	22.2	19.8	18.8	21.0	
FCF yield (%)	-2.4	-3.1	-1.7	-3.3	-2.6	
P/BV (x)	2.5	2.2	2.0	1.9	2.1	
Dividend yield (%)	2.4	2.5	2.5	2.6	2.5	
Net debt/EBITDA (adj) (x)	4.3	4.4	4.3	4.4	4.4	
Selected operating metrics					Average	
Payout ratio (%)	57.3	58.4	54.6	52.4	55.7	-
Interest cover (x)	3.3	3.3	3.4	3.5	3.4	
Regulated (%)	100.0	100.0	100.0	100.0	100.0	
	100.0	. 50.5	. 55.5	. 50.0		

North America Power & Utilitie	!S						Industry View: POSITIVE
American Electric Power	Company	, Inc. (A	EP)			9	Stock Rating: OVERWEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 86.73
Revenue	15,602	16,968	17,425	17,984	4.8%	Price Target	USD 107.00
EBITDA (adj)	8,504	5,675	5,998	6,516	-8.5%	Why Overweight? We ass	ign an Overweight rating as
EBIT (adj)	5,990	3,074	3,247	3,592	-15.7%		de at a 10% premium to the
Pre-tax income (adj)	2,009	2,336	2,496	2,799	11.7%		nultiple. This is supported by
Net income (adj)	2,095	2,159	2,308	2,584	7.2%	top-tier EPS growth target	of 5-7% with a bias
EPS (adj) (\$)	4.23	4.35	4.62	5.00	5.7%	towards the high end.	
Diluted shares (mn)	494.9	496.0	499.0	516.4	1.4%	11	UCD 122 00
DPS (\$)	2.68	2.84	3.01	3.19	6.0%	Our upside case reflects a	USD 122.00 20% premium to the utility
Margin and return data					Average	group average P/E multipl	e , applied to higher
EBITDA (adj) margin (%)	54.5	33.4	34.4	36.2	39.7	favorable rate case outcor	nal rate base growth and a
EBIT (adj) margin (%)	38.4	18.1	18.6	20.0	23.8	iavorable Tale Case bullor	1103.
Pre-tax (adj) margin (%)	12.9	13.8	14.3	15.6	14.1	Downside case	USD 77.00
Net (adj) margin (%)	13.4	12.7	13.2	14.4	13.4	Our downside case reflect:	
ROIC (%)	12.9	6.1	6.0	6.1	7.8	utility group average P/E r	
ROA (%)	3.0	3.0	3.0	3.2	3.1	earnings driven by slower	
ROE (%)	11.0	10.4	11.0	12.0	11.1	unfavorable rate outcomes	
Balance sheet and cash flow (\$	mn)				CAGR	Upside/Downside scenar	ios
Tangible fixed assets	79,585	85,385	91,915	99,962	7.9%	-	
Cash and equivalents	311	931	956	855	40.1%	Price History Prior 12 months	Price Target Next 12 months
Total assets	72,748	76,567	80,371	85,393	5.5%	High	Upside
Short and long-term debt	25,648	29,166	32,478	37,120	13.1%	riigii	орогае
Other long-term liabilities	19,338	19,338	19,338	19,338	0.0%		122.00
Total liabilities	52,076	55,594	58,906	63,548	6.9%		
Shareholders' equity	20,672	20,973	21,464	21,845	1.9%	104.97	Target
Net debt/(funds)	25,337	28,236	31,523	36,265	12.7%		107.00
Change in working capital	776	14	905	503	-13.4%	Current	
Cash flow from operations	5,485	4,889	5,058	5,508	0.1%	86.73	
Capital expenditure	-6,500	-5,800	-6,530	-8,047	N/A		77.00
Free cash flow	-2,341	-2,320	-2,975	-4,187	N/A	65.14	
Valuation and loverage metrics					Avorago	Low	Downside
Valuation and leverage metrics		10.0	100	177	Average		
P/E (adj) (x)	20.5	19.9	18.8	17.3	19.1		
EV/EBITDA (adj) (x)	8.0	12.5	12.4	12.1	11.3		
EV/EBIT (adj) (x) FCF yield (%)	11.4 -3.4	23.1 -3.3	22.9 -4.0	22.0 -5.3	19.8 -4.0		
P/BV (x)	2.1	-3.3 2.1	2.0	-5.5 2.1	2.0		
Dividend yield (%)	3.1	3.3	3.5	3.7	3.4		
Net debt/EBITDA (adj) (x)	3.0	5.0	5.3	5.6	4.7		
Selected operating metrics		e			Average		
Payout ratio (%)	63.3	65.3	65.1	63.8	64.4		
Interest cover (x)	5.6	2.6	2.7	2.9	3.5		
Regulated (%)	92.9	91.2	92.3	92.2	92.2		

							L L . VI POSITIVE
North America Power & Utilitie	es						Industry View: POSITIVE
American Water Works	Company,	lnc. (AW	/K)			:	Stock Rating: EQUAL WEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 159.29
Revenue	3,610	3,828	4,054	4,315	6.1%	Price Target	USD 173.00
EBITDA (adj)	2,032	2,231	2,382	2,541	7.7%	Why Equal Weight? AW	K presents a strong growth
EBIT (adj)	1,450	1,606	1,717	1,831	8.1%	profile with top-tier mar	
Pre-tax income (adj)	833	944	1,034	1,139	11.0%		nowever valuation is stretched
Net income (adj)	621	705	772	850	11.0%		as utilties and our valuation
EPS (adj) (\$)	3.77	3.89	4.25	4.63	7.1%	framework implies a 15°	
Diluted shares (mn)	181	181	182	184	0.5%	group average P/E mult	
DPS (\$)	1.96	2.15	2.34	2.55	9.2%	reflected in the current s	stock price
Margin and return data					Average	Upside case	USD 188.00
EBITDA (adj) margin (%)	56.3	58.3	58.8	58.9	58.1	Our upside case assume	
EBIT (adj) margin (%)	40.2	42.0	42.4	42.4	41.7	premium to the group a	
Pre-tax (adj) margin (%)	23.1	24.7	25.5	26.4	24.9		s scenario could materialize if eneral utility equity demand
Net (adj) margin (%)	17.2	18.4	19.0	19.7	18.6	rises and disproportiona	
ROIC (%)	9.3	10.0	10.2	10.3	9.9	rises and disproportiona	itely belieffts AWK.
ROA (%)	2.9	3.1	3.3	3.5	3.2	Downside case	USD 107.00
ROE (%)	10.6	11.5	11.9	12.3	11.6		es AWK on the same 15%
NOL (70)	10.0	11.5	11.5	12.5	11.0		e group utitlity multiple in lieu
Balance sheet and cash flow (\$	šmn)				CAGR	of the water group mult	iple. This could materialize if
Tangible fixed assets	23,941	25,741	27,496	29,426	7.1%	· · · · · · · · · · · · · · · · · · ·	term growth opportunities
Cash and equivalents	60	41	47	68	4.1%	and ESG profiles to be si	milar to electric and gas.
Total assets	22,682	23,272	24,369	25,609	4.1%		
Short and long-term debt	9,453	9,552	9,971	10,091	2.2%	Upside/Downside scen	arios
Other long-term liabilities	0	0	0	0	N/A	Price History	Price Target
Total liabilities	7,917	8,341	8,326	8,605	2.8%	Prior 12 months	Next 12 months
Shareholders' equity	6,121	6,502	6,918	7,749	8.2%	High	Upside
Net debt/(funds)	9,393	9,511	9,923	10,023	2.2%		
Change in working capital	504	-585	7	21	-65.6%	170.50	188.00
Cash flow from operations	1,383	1,441	1,699	1,849	10.2%	172.56 Curren	Target
Capital expenditure	-1,654	-1,650	-1,555	-1,755	N/A	159.29	173.00
Free cash flow	-859	-749	-482	-550	N/A	159.25	,
Valuation and leverage metrics	5				Average		
P/E (adj) (x)	42.3	40.9	37.5	34.4	38.8		107.00
EV/EBITDA (adj) (x)	18.9	17.2	16.3	15.3	16.9	92.00	
EV/EBIT (adj) (x)	26.4	23.9	22.6	21.3	23.6	Low	Downside
FCF yield (%)	-2.2	-1.9	-1.2	-1.4	-1.7		
P/BV (x)	4.7	4.4	4.2	3.8	4.3		
Dividend yield (%)	1.2	1.3	1.5	3.6 1.6	1.4		
Net debt/EBITDA (adj) (x)	4.6	4.3	4.2	3.9	4.2		
iver debt/ Lbi i DA (duj) (x)	4.0	4.3	4.2	5.9	4.2		

57.1

3.8

N/A

55.3

4.2

N/A

55.2

4.5

N/A

55.1

4.9

N/A

Payout ratio (%)

Interest cover (x)

Regulated (%)

Selected operating metrics

18 November 2020 17

Average

55.7

4.4

N/A

North America Power & Utilities Industry View: POSITIVE											
CenterPoint Energy, Inc.	(CNP)					9	tock Rating: EQUAL WEIGHT				
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 25.17				
Revenue	11,111	7,551	7,808	7,983	-10.4%	Price Target	USD 27.00				
EBITDA (adj)	2,348	2,531	2,725	2,840	6.5%		see upside potential from				
EBIT (adj)	1,111	1,336	1,472	1,579	12.4%	activist involvement and					
Pre-tax income (adj)	813	995	1,099	1,204	14.0%	balanced by uncertainty					
Net income (adj)	587	714	813	957	17.7%		await results of the business				
EPS (adj) (\$)	1.17	1.27	1.36	1.53	9.3%		risk now that the CEO and				
Diluted shares (mn)	501.0	560.1	598.4	626.4	7.7%	CFO positions have been	filled with strong candidates.				
DPS (\$)	1.15	0.74	0.60	0.64	-18.0%	Upside case	USD 29.00				
							values the company's Utility				
Margin and return data					Average	business on a 5% premit					
EBITDA (adj) margin (%)	21.1	33.5	34.9	35.6	31.3		lizes the Barclays MLP upside				
EBIT (adj) margin (%)	10.0	17.7	18.8	19.8	16.6	case for ENBL.					
Pre-tax (adj) margin (%)	7.3	13.2	14.1	15.1	12.4						
Net (adj) margin (%)	5.3	9.5	10.4	12.0	9.3	Downside case	USD 24.00				
ROIC (%)	4.9	6.8	6.5	7.2	6.4	Our downside case for C	NP values the Utility business				
ROA (%)	1.7	2.0	2.2	2.5	2.1		e group average multiple for				
ROE (%)	7.1	7.2	7.7	8.6	7.7	2022. We use the Barclay for ENBL.	s MLP team's downside case				
Balance sheet and cash flow (\$	mn)				CAGR	IOI LINDL.					
Tangible fixed assets	20,650	21,797	23,113	24,472	5.8%	Upside/Downside scena	arios				
Cash and equivalents	1,124	0	6	11	-78.4%						
Total assets	35,263	35,262	36,647	38,071	2.6%	Price History Prior 12 months	Price Target Next 12 months				
Short and long-term debt	14,244	9,665	12,072	10,695	-9.1%	High	Upside				
Other long-term liabilities	8,809	8,809	9,778	10,746	6.9%	J	•				
Total liabilities	27,012	25,311	26,142	27,724	0.9%	27.53	29.00				
Shareholders' equity	8,251	9,951	10,505	11,113	10.4%	Current	Target				
Net debt/(funds)	13,120	9,665	12,066	10,684	-6.6%	25.17	27.00				
Change in working capital	-3,263	-4,023	2,572	-2,005	N/A		24.00				
Cash flow from operations	1,638	2,051	2,104	2,207	10.4%						
Capital expenditure	2,506	2,342	2,569	2,620	1.5%						
Free cash flow	3,567	3,978	4,314	4,429	7.5%						
						11.58 Low	Downside				
Valuation and leverage metrics		10.7	10.5	16.5	Average	-	Downside				
P/E (adj) (x)	21.5	19.7	18.5	16.5	19.1						
EV/EBITDA (adj) (x)	11.0	8.8	9.1	8.2	9.3						
EV/EBIT (adj) (x)	23.2	16.7	16.8	14.8	17.8						
FCF yield (%) P/BV (x)	13.9 1.5	17.9 1.4	17.5 1.4	19.0 1.4	17.1 1.4						
Dividend yield (%)	4.6	2.9	2.4	2.5	3.1						
Net debt/EBITDA (adj) (x)	5.6	3.8	4.4	3.8	4.4						
ivel debt/ Lbi i DA (auj) (x)	5.0	3.6	4.4	3.6	4.4						
Selected operating metrics					Average						
Payout ratio (%)	98.3	58.0	44.2	41.6	60.5	-					
Interest cover (x)	2.0	2.7	2.6	2.8	2.5						
Regulated (%)	N/A	N/A	N/A	N/A	N/A						

North America Power & Utilitie	s						Industry View: POSITIVE
CMS Energy Corporation	(CMS)						Stock Rating: EQUAL WEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 63.83
Revenue	6,845	6,949	7,096	7,299	2.2%	Price Target	USD 75.00
EBITDA (adj)	2,231	2,370	2,488	2,663	6.1%		/e see the current valuation as
EBIT (adj)	1,239	1,329	1,388	1,510	6.8%		ve regulatory jurisdiction, 10-
Pre-tax income (adj)	829	935	1,006	1,108	10.2%		pove-average earnings/dividend
Net income (adj)	708	768	825	906	8.6%		story of achieveing or exceeding
EPS (adj) (\$)	2.49	2.67	2.84	3.10	7.6%	results through capita	l and O&M managment.
Diluted shares (mn)	284.3	287.4	290.1	292.4	0.9%		
DPS (\$)	1.53	1.64	1.75	1.87	7.0%	Upside case	USD 78.00
2. 2 (4)					7.070		s CMS at a 30% premium to the
Margin and return data					Average		ge multiple applied to our 2023
EBITDA (adj) margin (%)	32.6	34.1	35.1	36.5	34.6	EPS estimate.	
EBIT (adj) margin (%)	18.1	19.1	19.6	20.7	19.4		
Pre-tax (adj) margin (%)	12.1	13.5	14.2	15.2	13.7	Downside case	USD 60.00
Net (adj) margin (%)	10.3	11.0	11.6	12.4	11.4		lues CMS at the regulated utility
ROIC (%)	7.3	6.9	7.2	7.2	7.2	average multiple appli	ed to our 2023 EPS estimate.
ROA (%)	2.5	2.7	2.8	2.9	2.7		
ROE (%)	13.5	13.7	13.6	13.8	13.6	Upside/Downside sce	enarios
1.0 = (70)		.5.7	.5.0		.5.0	Price History	Price Target
Balance sheet and cash flow (\$	mn)				CAGR	Prior 12 months	Next 12 months
Tangible fixed assets	18,926	20,085	21,685	22,832	6.5%	High	Upside
Cash and equivalents	157	942	97	207	9.6%		78.00
Total assets	26,837	28,781	29,536	30,793	4.7%		78.00 Target
Short and long-term debt	11,951	13,576	13,186	14,283	6.1%	69.17	75.00
Other long-term liabilities	383	383	383	383	0.0%	Curr	ent
Total liabilities	21,782	23,177	23,462	24,209	3.6%	63.8	3
Shareholders' equity	5,055	5,604	6,073	6,583	9.2%		60.00
Net debt/(funds)	11,794	12,634	13,089	14,077	6.1%		
Change in working capital	-217	1,015	-1,520	460	N/A	46.03	
Cash flow from operations	1,790	1,811	1,928	2,061	4.8%	46.03 Low	Downside
Capital expenditure	-2,104	-2,200	-2,700	-2,300	N/A	2011	Bownside
Free cash flow	-750	-860	-1,280	-787	N/A		
Valuation and leverage metrics					Average		
P/E (adj) (x)	25.6	23.9	22.4	20.6	23.1		
EV/EBITDA (adj) (x)	13.4	13.0	12.5	12.1	12.7		
EV/EBIT (adj) (x)	24.1	23.1	22.5	21.3	22.7		
FCF yield (%)	-2.5	-2.8	-4.1	-2.4	-3.0		
P/BV (x)	3.6	3.3	3.0	2.8	3.2		
Dividend yield (%)	2.4	2.6	2.7	2.9	2.7		
Net debt/EBITDA (adj) (x)	5.3	5.3	5.3	5.3	5.3		
Selected operating metrics					Average		
Payout ratio (%)	61.4	61.3	61.6	60.5	61.2		
Interest cover (x)	2.8	3.1	3.3	3.5	3.2		
Regulated (%)	93.1	93.3	93.4	93.6	93.3		
regulated (70)	ا ،در	95.5	JJ. <del>T</del>	23.0	23.3		

North America Power & Utilities									Industry V	iew: POSITIVE
Consolidated Edison, Inc. (E	D)							Sto	ock Rating: U	NDERWEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-	Nov-2	(020)		USD 79.25
Revenue	12,574	12,778	13,164	13,642	2.8%				USD 83.00	
EBITDA (adj)	4,360	4,776	5,041	5,316	6.8%	Why Unde	erweig	ht? We rat	e ED Underw	eight as we
EBIT (adj)	6,044	6,702	7,094	7,522	7.6%				n is stretched	
Pre-tax income (adj)	1,736	1,943	2,080	2,231	8.7%				r CECONY wh	
Net income (adj)	1,438	1,438	1,546	1,666	5.0%				ee the lower t	
EPS (adj) (\$)	4.36	4.25	4.47	4.72	2.7%	average gr 2023 grou			a 10% discou	nt to the
Diluted shares (mn)	329.5	338.7	346.0	352.8	2.3%	2023 grou	ıp avei	age munip	ne.	
DPS (\$)	2.96	3.06	3.17	3.28	3.5%	Upside cas	se			USD 91.00
Margin and return data					Average	Our upside	e case			average P/E
EBITDA (adj) margin (%)	34.7	37.4	38.3	39.0	37.3				ally higher ear n and a favora	
EBIT (adj) margin (%)	21.3	22.3	22.7	22.8	22.3	case outco		ase grown	i aliu a lavola	ible Oak rate
Pre-tax (adj) margin (%)	13.8	15.2	15.8	16.4	15.3	case outco	orrie.			
Net (adj) margin (%)	11.5	12.0	12.5	12.9	12.2	Downside				USD 73.00
ROIC (%)	7.3	7.1	6.8	6.8	7.0			asa raflacts	a 20% disco	
ROA (%)	2.7	2.6	2.7	2.8	2.7				otentially lov	
ROE (%)	8.6	8.5	8.6	8.6	8.6					ment because
Balance sheet and cash flow (\$mn)					CAGR	OI KLV.				
Tangible fixed assets	43,889	46,355	48,337	50,171	4.6%	Upside/De	ownsi	de scenari	os	
Cash and equivalents	1,217	2,050	1,128	1,388	4.5%					
Total assets	58,079	61,378	62,438	64,532	3.6%		e Histo 12 moi		Price Tar Next 12 m	get onths
Short and long-term debt	18,527	20,690	23,230	24,246	9.4%	1	High		Upside	e
Other long-term liabilities	4,993	4,993	4,993	4,993	0.0%					
Total liabilities	15,052	15,052	15,052	15,052	0.0%					
Shareholders' equity	18,022	19,219	20,416	21,670	6.3%	9	95.10		91.00	
Net debt/(funds)	17,310	18,640	22,102	22,858	9.7%				31.00	
Change in working capital	139	160	0	0	-100.0%			Current		Target
Cash flow from operations	3,134	3,461	3,696	3,968	8.2%			79.25		83.00
Capital expenditure	-3,996	-4,392	-4,035	-4,040	N/A				73.00	
Free cash flow	-1,028	-1,110	-914	-505	N/A					
Valuation and leverage metrics					Average		52.03 Low		Downsi	de
P/E (adj) (x)	18.2	18.7	17.7	16.8	17.8					
EV/EBITDA (adj) (x)	9.8	9.2	9.4	9.1	9.4					
EV/EBIT (adj) (x)	7.1	6.6	6.7	6.4	6.7					
FCF yield (%)	-2.4	-2.5	-1.9	-1.0	-2.0					
P/BV (x)	1.4	1.4	1.3	1.3	1.4					
Dividend yield (%)	3.7	3.9	4.0	4.1	3.9					
Net debt/EBITDA (adj) (x)	4.0	3.9	4.4	4.3	4.1					
Selected operating metrics					Average					
Payout ratio (%)	67.8	72.2	71.0	69.5	70.1					
Interest cover (x)	3.0	3.1	3.0	3.0	3.0					
Regulated (%)	0.0	0.0	0.0	0.0	0.0					

North America Power & Utilities Industry View: POSITIVE											
<b>Duke Energy Corporatio</b>	n (DUK)					S	tock Rating: EQUAL WEIGHT				
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 92.92				
Revenue	25,079	25,577	26,509	27,242	2.8%	Price Target	USD 102.00				
EBITDA (adj)	10,257	10,697	11,321	11,941	5.2%	Why Equal Weight? We v	iew DUK as a solid regulated				
EBIT (adj)	5,709	6,000	6,431	6,861	6.3%	company with a credible	ong-term investment plan.				
Pre-tax income (adj)	4,097	4,235	4,482	4,765	5.2%	3 3	ebounding back to the 4-				
Net income (adj)	3,707	3,792	4,008	4,243	4.6%		s base given the removal of				
EPS (adj) (\$)	5.08	5.14	5.24	5.51	2.7%	ACP earnings from 2020	and 2021 earnings				
Diluted shares (mn)	729.5	737.0	765.1	770.3	1.8%						
DPS (\$)	3.79	3.97	4.17	4.38	5.0%	Upside case	USD 112.00				
						Our upside case uses a 5°					
Margin and return data					Average	estimate.	le applied to our 2021 EPS				
EBITDA (adj) margin (%)	40.9	41.8	42.7	43.8	42.3	estimate.					
EBIT (adj) margin (%)	22.8	23.5	24.3	25.2	23.9	Downside case	USD 80.00				
Pre-tax (adj) margin (%)	16.3	16.6	16.9	17.5	16.8		a 10% discount to the 2023				
Net (adj) margin (%)	14.8	14.8	15.1	15.6	15.1	group average P/E multip					
ROIC (%)	5.3	5.4	5.8	6.1	5.6	estimate.	ne applied to our 2021				
ROA (%)	2.5	2.4	2.5	2.6	2.5	estimate.					
ROE (%)	8.5	8.2	8.2	8.8	8.4	Upside/Downside scena	rios				
Balance sheet and cash flow (\$	imn)				CAGR	Price History Prior 12 months	Price Target Next 12 months				
Tangible fixed assets	146,916	156,091	164,766	173,316	5.7%	High	Upside				
Cash and equivalents	276	779	549	290	1.8%	riigii	Opside				
Total assets	156,797	161,730	164,898	168,123	2.4%		112.00				
Short and long-term debt	61,947	63,177	63,714	66,277	2.3%	103.79	Target				
Other long-term liabilities	40,092	41,413	44,745	46,393	5.0%	Current	102.00				
Total liabilities	110,553	113,104	116,975	121,188	3.1%	92.92					
Shareholders' equity	46,292	48,697	48,017	47,052	0.5%	02.02					
Net debt/(funds)	61,671	62,399	63,165	65,987	2.3%		80.00				
Change in working capital	95	950	1,202	107	3.8%						
Cash flow from operations	9,086	9,220	9,629	10,053	3.4%	62.13					
Capital expenditure	-11,100	-10,550	-9,675	-9,050	N/A	Low	Downside				
Free cash flow	-4,775	-4,260	-3,239	-2,372	N/A						
Valuation and leverage metrics	5				Average						
P/E (adj) (x)	18.3	18.1	17.7	16.9	17.8						
EV/EBITDA (adj) (x)	12.4	12.0	11.4	11.0	11.7						
EV/EBIT (adj) (x)	22.3	21.4	20.1	19.2	20.7						
FCF yield (%)	-3.7	-3.3	-2.5	-1.8	-2.8						
P/BV (x)	1.5	1.4	1.5	1.5	1.5						
Dividend yield (%)	4.1	4.3	4.5	4.7	4.4						
Net debt/EBITDA (adj) (x)	6.0	5.8	5.6	5.5	5.7						
Selected operating metrics					Average						
Payout ratio (%)	74.5	77.3	79.7	79.6	77.7						
Interest cover (x)	2.6	2.6	2.6	2.6	2.6						
Regulated (%)	N/A	N/A	N/A	N/A	N/A						

North America Power & Utilities							Industry View: POSITIVE
Edison International (EIX)							Stock Rating: EQUAL WEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 65.60
Revenue	12,347	12,967	13,234	13,576	3.2%	Price Target	USD 69.00
EBITDA (adj)	3,505	4,401	4,705	5,083	13.2%	Why Equal Weight? W	e assign an Equal Weight rating
EBIT (adj)	1,775	2,410	2,559	2,762	15.9%	•	s around final net 17/18
Pre-tax income (adj)	1,127	1,725	1,819	1,924	19.5%		tation of improved cost
Net income (adj)	1,284	1,644	1,736	1,845	12.8%		and equity issuance mean EIX
EPS (adj) (\$)	4.70	4.43	4.58	4.85	1.1%		le at a discount for next 12
Diluted shares (mn)	339.7	371.2	378.9	380.1	3.8%	months.	
DPS (\$)	2.45	2.55	2.58	2.61	2.2%	Upside case	USD 83.00
Margin and return data					Average	The upside case applie	es a group average 2023 P/E
EBITDA (adj) margin (%)	28.4	33.9	35.5	37.4	33.8		zero wildfire liability for 2017 /
EBIT (adj) margin (%)	14.4	18.6	19.3	20.3	18.2	2018 fires.	
Pre-tax (adj) margin (%)	9.1	13.3	13.7	14.2	12.6	D	USD 54.00
Net (adj) margin (%)	10.4	12.7	13.1	13.6	12.4	Downside case	USD 54.00
ROIC (%)	5.2	6.5	6.5	6.6	6.2		sumes \$3.7bn net 2017 / 2018
ROA (%)	3.6	3.6	3.6	3.8	3.6	average P/E multiple.	20% discount to the group
ROE (%)	10.1	10.6	10.2	10.4	10.4	average 17 E munipie.	
					CACD	Upside/Downside sce	narios
Balance sheet and cash flow (\$m		F0 220	C4 C20	70.020	CAGR	Price History	Price Target
Tangible fixed assets	54,329	59,229	64,629	70,029	8.8%	Prior 12 months	Next 12 months
Cash and equivalents Total assets	68	470	2	38	-17.8% 4.1%	High	Upside
	64,382	67,335	69,770	72,539	7.7%		82.00
Short and long-term debt Other long-term liabilities	18,893	20,395	21,879 0	23,620 0	7.7% N/A	78.93	83.00
Total liabilities	48,886	50,388	52,102	54,043	3.4%		
Shareholders' equity	15,496	16,946	17,668	18,496	6.1%	Curre	ent Target
Net debt/(funds)	18,825	19,925	21,877	23,582	7.8%	65.6	69.00
Change in working capital	73	-148	-1,180	-32	N/A		
Cash flow from operations	-307	4,114	4,353	4,632	N/A		54.00
Capital expenditure	-4,877	-4,900	-5,400	-5,400	N/A	43.63	
Free cash flow	-6,115	-1,900	-2,181	-1,906	N/A	Low	Downside
W. L. Branco H. C. Constant							
Valuation and leverage metrics	140	140	147	12 5	Average		
P/E (adj) (x) EV/EBITDA (adj) (x)	14.0	14.8	14.3	13.5	14.2		
	11.5	9.4	9.2	8.8	9.7		
EV/EBIT (adj) (x)	22.6	17.1	16.9	16.3	18.2		
FCF yield (%) P/BV (x)	-15.2 1.4	-4.6 1.4	-5.0	-4.2 1.3	-7.3 1.4		
Dividend yield (%)	3.7	3.9	1.4 3.9	4.0	3.9		
Net debt/EBITDA (adj) (x)	5.4	3.9 4.5	3.9 4.7	4.0 4.6	3.9 4.8		
The debt Ebit bit (duj) (A)	5.4	٦.J	7.7	7.0	т.0		
Selected operating metrics					Average		
Payout ratio (%)	52.1	57.6	56.4	53.9	55.0		
Interest cover (x)	2.1	2.7	2.7	2.7	2.6		
Regulated (%)	100.0	100.0	100.0	100.0	100.0		

Barclays   North America Pov	wer & Utilitie	S					
North America Power & Utilitie	es						Industry View: POSITIVE
Essential Utilities, Inc. (V	VTRG)					9	Stock Rating: EQUAL WEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 44.88
Revenue	890	1,880	2,056	2,315	37.5%	Price Target	USD 50.00
EBITDA (adj)	517	911	980	1,102	28.7%	Why Equal Weight? We	assign an Equal Weight rating
EBIT (adj)	361	634	675	769	28.7%	to reflect transitory over	
Pre-tax income (adj)	261	436	479	551	28.2%		value WTRG on a sum of the
Net income (adj)	263	398	422	446	19.2%		e utility group average P/E
EPS (adj) (\$)	1.47	1.56	1.62	1.70	5.1%	,	itility peers. The current share
Diluted shares (mn)	179	255	260	262	13.5%	price reflects our valuati	on conclusion.
DPS (\$)	0.91	0.96	1.02	1.08	6.0%		
						Upside case	USD 71.00
Margin and return data					Average	Our upside case assume	s WTRG is valued using t a water group P/E multiple.
EBITDA (adj) margin (%)	58.1	48.5	47.7	47.6	50.5	3	Ild materialize if scarcity value
EBIT (adj) margin (%)	40.6	33.7	32.9	33.2	35.1	persists and WTRG is de	
Pre-tax (adj) margin (%)	29.4	23.2	23.3	23.8	24.9	utility, despite the gas co	
Net (adj) margin (%)	29.6	21.2	20.5	19.3	22.6	, ,	3
ROIC (%)	3.7	7.3	7.3	7.7	6.5	Downside case	USD 34.00
ROA (%)	N/A	3.1	3.1	3.1	3.1	Our downside case value	es WTRG consolidated EPS on
ROE (%)	N/A	8.6	8.9	8.5	8.7	the utility group average	
							nium for the gas business and
Balance sheet and cash flow (\$	Smn)				CAGR	a 5% premium for water	r. We think this could
Tangible fixed assets	10,795	11,745	12,720	13,720	8.3%	materialize if ESG flows I	essen or long-term growth
Cash and equivalents	32	31	41	0	-100.0%	appears unsustainable lo	ong term.
Total assets	12,929	13,601	14,281	14,907	4.9%		
Short and long-term debt	5,225	3,950	4,075	4,572	-4.4%	Upside/Downside scen	arios
Other long-term liabilities	766	2,531	2,561	2,423	46.8%	Price History	Price Target Next 12 months
Total liabilities	8,315	8,844	9,055	9,519	4.6%	Prior 12 months	
Shareholders' equity	4,613	4,765	5,226	5,388	5.3%	High	Upside
Net debt/(funds)	5,193	3,919	4,034	4,572	-4.2%		71.00
Change in working capital	N/A	0	-1	10	N/A		
Cash flow from operations	0	713	784	802	N/A	54.52	
Capital expenditure	0	-950	-975	-1,000	N/A	31.32	Target
Free cash flow	0	-514	-767	-538	N/A	Curren	t Target 50.00
						44.88	
Valuation and leverage metrics	5				Average		34.00
P/E (adj) (x)	30.5	28.7	27.6	26.3	28.3	30.40	
EV/EBITDA (adj) (x)	48.0	29.7	27.9	25.4	32.8	Lave	Downsids
EV/EBIT (adj) (x)	68.8	42.7	40.5	36.4	47.1	Low	Downside
FCF yield (%)	0.0	-1.9	-2.8	-1.9	-1.7		
P/BV (x)	N/A	N/A	N/A	N/A	N/A		
D: : 1	2.0	2.1	2.2	2.4	2.2		

Source: Company data, Bloomberg, Barclays Research

2.0

10.0

61.9

3.0

N/A

2.1

4.3

61.8

4.6

N/A

2.3

4.1

62.9

5.1

N/A

2.4

4.1

63.6

5.3

N/A

2.25.7

Average

62.6

4.5

N/A

Note: FY End Dec

Dividend yield (%)

Payout ratio (%)

Interest cover (x)

Regulated (%)

Net debt/EBITDA (adj) (x)

Selected operating metrics

North America Power & Utilities							Industry View: POSITIVE
Eversource Energy (ES)						Sto	ck Rating: EQUAL WEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 91.75
Revenue	8,526	8,915	9,155	9,413	3.4%	Price Target	USD 100.00
EBITDA (adj)	2,671	3,223	3,466	3,686	11.3%	Why Equal Weight? We bel	lieve ES's diverse, high
EBIT (adj)	1,590	2,072	2,241	2,388	14.5%	quality regulated business v	will grow base earnings at
Pre-tax income (adj)	1,190	1,619	1,776	1,893	16.7%	the midpoint of its 5-7% ta	
Net income (adj)	917	1,230	1,350	1,439	16.2%	period. We apply a 25% val	
EPS (adj) (\$)	3.45	3.62	3.89	4.13	6.1%	the above average growth,	
Diluted shares (mn)	322.9	337.9	345.0	346.2	2.3%	mechanisms that are in pla	
DPS (\$)	2.12	2.27	2.42	2.57	6.7%	to earn a prompt return on	its regulatory investing.
Margin and return data					Average	Upside case	USD 108.00
EBITDA (adj) margin (%)	31.3	36.2	37.9	39.2	36.1	We believe there are a num	
EBIT (adj) margin (%)	18.7	23.2	24.5	25.4	22.9	could boost ES's earnings p	
Pre-tax (adj) margin (%)	14.0	18.2	19.4	20.1	17.9	the medium to long term. CCGMA acquisition, grid mo	
Net (adj) margin (%)	10.7	13.8	14.7	15.3	13.6	flows could justify a 35% p	
ROIC (%)	6.0	7.0	7.4	7.7	7.0	nows could justify a 33 /6 p	remium.
ROA (%)	2.2	2.8	3.0	3.1	2.8	Downside case	HCD 84 00
ROE (%)	7.3	9.3	10.1	10.7	9.3		USD 84.00
KOL (70)	7.5	5.5	10.1	10.7	5.5	An adverse change in regul not expected, could result i	
Balance sheet and cash flow (\$m	ın)				CAGR	ES. We impute a 5% group	
Tangible fixed assets	30,000	32,979	34,189	35,938	6.2%	downside case valuation.	
Cash and equivalents	15	884	291	325	176.1%		
Total assets	41,124	44,103	45,313	47,062	4.6%	Upside/Downside scenario	OS
Short and long-term debt	14,098	16,346	16,745	17,603	7.7%		
Other long-term liabilities	9,052	9,202	9,352	9,502	1.6%	Price History Prior 12 months	Price Target Next 12 months
Total liabilities	28,494	30,858	31,968	33,617	5.7%	High	Upside
Shareholders' equity	12,630	13,245	13,345	13,445	2.1%	9	oporac
Net debt/(funds)	14,083	15,462	16,454	17,278	7.1%		108.00
Change in working capital	96	-1	112	110	4.7%	99.42	Target
Cash flow from operations	2,010	2,300	2,493	2,650	9.7%	Current	100.00
Capital expenditure	-2,911	-3,071	-2,834	-2,817	9.7 /0 N/A	91.75	
Free cash flow	-1,565	-1,538	-1,175	-1,058	N/A		84.00
Tree cash now	-1,505	-1,550	-1,173	-1,036	IN/ A		0 1.00
Valuation and leverage metrics					Average		
P/E (adj) (x)	26.6	25.4	23.6	22.2	24.4	60.69	Downside
EV/EBITDA (adj) (x)	16.4	14.0	13.3	12.7	14.1	Low	Downside
EV/EBIT (adj) (x)	27.5	21.8	20.6	19.6	22.4		
FCF yield (%)	-3.6	-3.4	-2.6	-2.3	-2.9		
P/BV (x)	2.3	2.3	2.4	2.4	2.4		
Dividend yield (%)	2.3	2.5	2.6	2.8	2.6		
Net debt/EBITDA (adj) (x)	5.3	4.8	4.7	4.7	4.9		
Selected operating metrics					Average		
Payout ratio (%)	61.4	62.8	62.2	62.3	62.2		
Interest cover (x)	5.0	5.4	5.6	5.6	5.4		
Regulated (%)	100.0	100.0	200.0	200.0	150.0		
regulated (70)	100.0	100.0	200.0	200.0	130.0		

North America Power & Utilities							Industry View: POSITIVE
FirstEnergy Corp. (FE)						St	ock Rating: EQUAL WEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 28.74
Revenue	11,035	11,733	12,076	12,365	3.9%	Price Target	USD 33.00
EBITDA (adj)	3,730	4,025	4,261	4,442	6.0%		ssign a 30% discount to the
EBIT (adj)	2,510	2,730	2,883	2,981	5.9%	group average 23E PE aga	
Pre-tax income (adj)	1,117	1,750	1,838	1,923	19.9%		otential penalties and fines
Net income (adj)	912	1,338	1,408	1,475	17.4%	along with a challenging I	ESG profile.
EPS (adj) (\$)	2.58	2.50	2.63	2.73	1.8%	Unath and	UCD 47.00
Diluted shares (mn)	535.0	535.0	535.0	540.7	0.4%	Upside case	USD 47.00
DPS (\$)	1.46	1.48	1.52	1.52	1.4%	our pro forma EPS estima	e 23E PE multiple applied to te.
Margin and return data					Average		
EBITDA (adj) margin (%)	33.8	34.3	35.3	35.9	34.8	Downside case	USD 30.00
EBIT (adj) margin (%)	22.7	23.3	23.9	24.1	23.5		to the group average 23E
Pre-tax (adj) margin (%)	10.1	14.9	15.2	15.6	14.0	PE multiple applied to our	pro forma EPS estimate.
Net (adj) margin (%)	8.3	11.4	11.7	11.9	10.8	/5	
ROIC (%)	9.2	9.4	9.3	9.3	9.3	Upside/Downside scenar	rios
ROA (%)	5.1	5.0	5.1	5.0	5.1	Price History	Price Target
ROE (%)	13.4	19.4	17.1	16.4	16.6	Prior 12 months High	Next 12 months Upside
Balance sheet and cash flow (\$r	nn)				CAGR		
Tangible fixed assets	42,421	45,321	48,371	51,441	6.6%	52.52	
Cash and equivalents	95	313	901	629	87.8%		47.00
Total assets	41,454	43,269	45,522	46,852	4.2%		
Short and long-term debt	20,400	20,745	21,993	22,249	2.9%		
Other long-term liabilities	11,260	11,429	11,647	11,888	1.8%	Current	Target
Total liabilities	34,541	35,055	36,520	37,018	2.3%	28.74	33.00
Shareholders' equity	6,913	8,214	9,002	9,835	12.5%		30.00
Net debt/(funds)	20,305	20,432	21,091	21,620	2.1%	22.85 Low	Downside
Change in working capital	-148	223	598	-272	N/A	2011	Bownside
Cash flow from operations	2,139	3,439	3,049	3,231	14.7%		
Capital expenditure	-2,952	-2,900	-3,050	-3,070	N/A		
Free cash flow	-1,627	-296	-877	-769	N/A		
Valuation and leverage metrics					Average		
P/E (adj) (x)	11.1	11.5	10.9	10.5	11.0		
EV/EBITDA (adj) (x)	9.5	8.9	8.5	8.3	8.8		
EV/EBIT (adj) (x)	14.2	13.1	12.6	12.4	13.0		
FCF yield (%)	-4.6	-0.8	-2.4	-2.1	-2.5		
P/BV (x)	2.2	1.9	1.7	1.6	1.8		
Dividend yield (%)	5.1	5.1	5.3	5.3	5.2		
Net debt/EBITDA (adj) (x)	5.4	5.1	4.9	4.9	5.1		
Selected operating metrics					Average		
Payout ratio (%)	56.5	59.2	57.8	55.7	57.3		
Interest cover (x)	2.4	2.3	2.3	2.4	2.3		
Regulated (%)	100.0	100.0	100.0	100.0	100.0		

North America Power & Utilities Industry View: POSITIVE								
NextEra Energy, Inc. (NI	EE)					S	tock Rating: EQUAL WEIGHT	
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 76.61	
Revenue	19,204	19,827	20,284	20,613	2.4%	Price Target	USD 87.00	
EBITDA (adj)	10,301	10,358	10,653	10,757	1.5%		industry growth combined	
EBIT (adj)	6,085	6,209	6,668	6,937	4.5%		egulatory environment drive	
Pre-tax income (adj)	4,568	4,609	4,934	5,208	4.5%		ion. Above-average growth	
Net income (adj)	4,062	4,446	4,768	5,088	7.8%		ease to our expected price	
EPS (adj) (\$)	2.09	2.28	2.45	2.61	7.7%	target, providing a comp	elling risk reward.	
Diluted shares (mn)	1,940	1,947	1,947	1,947	0.1%			
DPS (\$)	5.00	5.65	6.38	7.21	13.0%	Upside case	USD 99.00	
( )							30% premium multiple to	
Margin and return data					Average		or the regulated utilities and	
EBITDA (adj) margin (%)	53.6	52.2	52.5	52.2	52.6		ontribution from NEP and	
EBIT (adj) margin (%)	31.7	31.3	32.9	33.7	32.4	20% greater contribution	I ITOM NEEK.	
Pre-tax (adj) margin (%)	23.8	23.2	24.3	25.3	24.2	Downside case	USD 73.00	
Net (adj) margin (%)	21.2	22.4	23.5	24.7	22.9			
ROIC (%)	7.1	7.4	8.0	8.5	7.7	Our downside case applie	gs and assumes a 25% lower	
ROA (%)	3.9	4.0	4.2	4.5	4.1		yer contribution from NEER.	
ROE (%)	11.9	12.6	14.6	18.9	14.5	IVEL VALUE AND A 1570 IOW	rei contribution nom Neek.	
,						Upside/Downside scena	rios	
Balance sheet and cash flow (	\$mn)				CAGR	-		
Tangible fixed assets	92,220	104,275	116,420	128,550	11.7%	Price History Prior 12 months	Price Target Next 12 months	
Cash and equivalents	-6,221	-12,122	-20,894	-31,580	N/A	High	Upside	
Total assets	111,836	114,089	113,734	111,620	-0.1%	riigii	орзіче	
Short and long-term debt	40,506	45,357	50,780	55,855	11.3%		99.00	
Other long-term liabilities	22,941	22,941	22,941	22,941	0.0%		Taxaat	
Total liabilities	71,705	76,556	81,979	87,054	6.7%	83.34 Current	Target 87.00	
Shareholders' equity	35,289	32,691	26,913	19,724	-17.6%	76.61	67.00	
Net debt/(funds)	46,727	57,479	71,674	87,435	23.2%	70.01	73.00	
Change in working capital	5,402	-5,783	-10,170	-10,686	N/A			
Cash flow from operations	7,747	7,147	7,227	7,263	-2.1%			
Capital expenditure	-11,945	-11,680	-11,780	-11,780	N/A	43.70		
Free cash flow	-13,170	-15,909	-17,348	-18,914	N/A	Low	Downside	
Valuation and leverage metric	:S				Average			
P/E (adj) (x)	36.6	33.5	31.3	29.3	32.7			
EV/EBITDA (adj) (x)	19.0	19.9	20.7	22.0	20.4			
EV/EBIT (adj) (x)	32.2	33.3	33.1	34.1	33.2			
FCF yield (%)	-6.7	-7.7	-7.9	-8.0	-7.6			
P/BV (x)	4.2	4.6	5.5	7.6	5.5			
Dividend yield (%)	6.5	7.4	8.3	9.4	7.9			
Net debt/EBITDA (adj) (x)	4.5	5.5	6.7	8.1	6.2			
Salacted approxime matrice					Avorage			
Selected operating metrics	220.0	247.4	260 7	276.0	Average			
Payout ratio (%)	238.8	247.4	260.7	276.0	255.7			
Interest cover (x)	2.4	2.8	2.8	2.9	2.7			
Regulated (%)	61.9	62.9	62.4	60.6	61.9			

North America Power & Utilities Industry View: POSITIVE										
NiSource, Inc. (NI)	NiSource, Inc. (NI)  Stock Rating: OVERWEIGHT									
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 24.75			
Revenue	5,209	5,250	5,173	5,387	1.1%	Price Target	USD 29.00			
EBITDA (adj)	2,028	1,914	2,031	2,183	2.5%	Why Overweight? We vie	w NI as a quality utility with			
EBIT (adj)	1,316	1,167	1,235	1,306	-0.2%	a well-defined rate base of				
Pre-tax income (adj)	507	771	816	877	20.1%		e modernization, which we			
Net income (adj)	495	518	551	597	6.4%		We believe opportunities for			
EPS (adj) (\$)	1.32	1.33	1.38	1.43	2.9%	accelerated growth from				
Diluted shares (mn)	376.0	389.5	400.4	415.8	3.4%	the current valuation.	tments result in upside to			
DPS (\$)	0.80	0.85	0.90	0.95	6.0%	the current valuation.				
Margin and return data					Average	Upside case	USD 32.00			
EBITDA (adj) margin (%)	38.9	36.5	39.3	40.5	38.8		a 5% premium to the 2023			
EBIT (adj) margin (%)	17.1	22.0	23.7	24.1	21.7		multiple applied to higher onal rate base growth and			
Pre-tax (adj) margin (%)	9.7	14.7	15.8	16.3	14.1	favorable rate case outco				
Net (adj) margin (%)	9.5	9.9	10.6	11.1	10.3	lavorable rate case outco	illes.			
ROIC (%)	5.7	7.1	7.1	7.4	6.8	Downside case	USD 24.00			
ROA (%)	2.3	2.3	2.3	2.4	2.3	Our downside case reflec				
ROE (%)	8.6	8.6	8.5	8.5	8.6	2023 utility group average P/E multiple applied to lower earnings driven by slower rate base growth and				
Balance sheet and cash flow (\$1	mn)				CAGR	unfavorable rate case outcomes.				
Tangible fixed assets	16,912	18,023	19,385	21,816	8.9%					
Cash and equivalents	139	-83	-295	-2,263	N/A	Upside/Downside scena	rios			
Total assets	22,660	23,548	24,698	25,161	3.6%	Price History	Price Target			
Short and long-term debt	9,629	9,840	10,332	10,038	1.4%	Prior 12 months	Next 12 months			
Other long-term liabilities	5,071	5,189	5,307	5,425	2.3%	High	Upside			
Total liabilities	16,673	17,057	17,700	17,646	1.9%					
Shareholders' equity	5,987	6,492	6,999	7,515	7.9%	30.46	32.00			
Net debt/(funds)	9,490	9,923	10,627	12,301	9.0%	30.40	Target			
Change in working capital	89	1,496	-244	-2,091	N/A		29.00			
Cash flow from operations	1,583	1,470	1,552	1,678	1.9%	Current				
Capital expenditure	-1,802	-1,750	-2,050	-3,200	N/A	24.75				
Free cash flow	-219	-280	-498	-1,522	N/A		24.00			
Valuation and leverage metrics					Average	19.56				
P/E (adj) (x)	18.8	18.6	18.0	17.2	18.2	Low	Downside			
EV/EBITDA (adj) (x)	9.2	10.0	9.8	9.9	9.7					
EV/EBIT (adj) (x)	14.2	16.4	16.1	16.5	15.8					
FCF yield (%)	-1.2	-1.5	-2.5	-7.1	-3.1					
P/BV (x)	1.6	1.5	1.4	1.4	1.5					
Dividend yield (%)	3.2	3.4	3.6	3.8	3.5					
Net debt/EBITDA (adj) (x)	4.7	5.2	5.2	5.6	5.2					
Selected operating metrics					Average					
Payout ratio (%)	60.8	63.8	65.3	66.4	64.1					
Interest cover (x)	2.4	3.0	3.0	3.1	2.9					
Regulated (%)	100.0	100.0	100.0	100.0	100.0					

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## **Industry View: POSITIVE**

## **Northwestern Corporation (NWE)**

## **Stock Rating: EQUAL WEIGHT**

Income statement (\$k)	2019A	2020E	2021E	2022E	CAGR
Revenue	1,250,610	1,256,145	1,278,443	1,296,992	1.2%
EBITDA (adj)	442,886	448,007	472,048	497,949	4.0%
EBIT (adj)	246,650	265,054	275,100	288,081	5.3%
Pre-tax income (adj)	174,895	168,261	179,547	193,468	3.4%
Net income (adj)	173,820	171,626	179,547	187,664	2.6%
EPS (adj) (\$)	3.42	3.37	3.51	3.65	2.1%
Diluted shares (mn)	50.8	50.9	51.2	51.5	0.5%
DPS (\$)	2.30	2.40	2.51	2.63	4.5%
Margin and return data					Average
EBITDA (adj) margin (%)	35.4	35.7	36.9	38.4	36.6
EBIT (adj) margin (%)	19.7	21.1	21.5	22.2	21.1
Pre-tax (adj) margin (%)	14.0	13.4	14.0	14.9	14.1
Net (adj) margin (%)	13.9	13.7	14.0	14.5	14.0
ROIC (%)	4.2	3.9	3.9	4.0	4.0
ROA (%)	3.1	2.9	2.9	3.0	3.0
ROE (%)	8.9	8.4	8.5	8.6	8.6
Balance sheet and cash flov	v (\$k)				CAGI
Tangible fixed assets	N/A	N/A	N/A	N/A	N/A
Cash and equivalents	5,145	-5,215	-59,843	-163,534	N/A
Total assets	5,910,702	6,117,549	,	6,469,094	3.1%
Short and long-term debt	2,233,281	2,353,281	2,473,281	2,533,281	4.3%
Other long-term liabilities	1,638,327	1,655,982	1,668,637	1,684,292	0.9%
Total liabilities	3,871,608	4,009,263	4,141,918	4,217,573	2.9%
Shareholders' equity				2,251,520	3.4%
' '	2,039,094	2,108,286	2,179,135		6.6%
Net debt/(funds)	2,228,136	2,358,496	2,533,124		
Change in working capital	36,784	-28,015	-67,283	-119,346	N/A
Cash flow from operations	296,720	365,874	385,070	404,587	10.9%
Capital expenditure Free cash flow	-316,016 -134,423	-398,800 -155,360	-451,000 -194,628	-456,000 -186,691	N/ <i>A</i>
Free Cash now	-134,423	-133,360	-194,026	-100,091	IN/ F
Valuation and leverage met					Average
P/E (adj) (x)	17.6	17.9	17.2	16.6	17.3
EV/EBITDA (adj) (x)	12.0	12.1	11.9	11.6	11.9
EV/EBIT (adj) (x)	21.5	20.5	20.4	20.0	20.6
FCF yield (%)	-2.5	-2.9	-3.5	-3.2	-3.0
P/BV (x)	1.4	1.4	1.3	1.3	1.3
Dividend yield (%)	3.8	4.0	4.2	4.4	4.
Net debt/EBITDA (adj) (x)	5.0	5.3	5.4	5.4	5.3
Selected operating metrics					Average
Payout ratio (%)	67.2	71.3	71.7	72.1	70.6
Interest cover (x)	2.6	2.7	2.8	2.9	2.

Price (17-Nov-2020)	USD 60.38
Price Target	USD 63.00

Why Equal Weight? We believe a 10% discount to the group multiple is appropriate given below average growth and regulatory (although regulatory is improving). The current valuation shows the balanced risk reward profile.

## Upside case USD 81.00

Our upside case assumes a 15% premium to the group average regulated utility multiple assuming a positive shift in regulatory framework and significant improvement to ratebase growth and visibility driven by self build of generation in support of capacity needs.

## Downside case USD 49.00

Our downside case assumes a 15% discount to the group average regulated utility multiple if regulatory issues persist and capacity needs are filled via purchased power contracts and not self build.

#### Upside/Downside scenarios



Source: Company data, Bloomberg, Barclays Research

100.0

100.0

100.0

Note: FY End Dec

Regulated (%)

18 November 2020 28

200.0

125.0

North America Power & Utilities Industry View: POSITIVE									
OGE Energy Corp. (OGE)						St	ock Rating: EQUAL WEIGHT		
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 34.21		
Revenue	2,232	2,219	2,279	2,354	1.8%	Price Target	USD 36.00		
EBITDA (adj)	859	913	961	1,025	6.1%	Why Equal Weight? While	e there recent developments		
EBIT (adj)	504	538	569	615	6.9%	for OK regulatory lag and			
Pre-tax income (adj)	463	480	514	543	5.5%		dstream and Oklahoma Gas		
Net income (adj)	434	432	453	467	2.5%		istic from a utility financing		
EPS (adj) (\$)	2.16	2.15	2.26	2.33	2.5%	standpoint, is ultimately d			
Diluted shares (mn)	201	201	201	201	0.0%	growth rate. Fair and time remains a risk as OG&E's			
DPS (\$)	1.51	1.59	1.65	1.72	4.4%	meaningful regulatory lag			
Margin and return data					Average	Upside case	USD 47.00		
EBITDA (adj) margin (%)	38.5	41.2	42.2	43.5	41.3	•	n a 10% utility P/E premium		
EBIT (adj) margin (%)	22.6	24.2	25.0	26.1	24.5		combined with ENBL valued		
Pre-tax (adj) margin (%)	20.8	21.6	22.6	23.1	22.0	at \$5/unit (\$2 to OGE).	combined with EIVDE valued		
Net (adj) margin (%)	19.4	19.5	19.9	19.8	19.6	(+=).			
ROIC (%)	7.0	7.4	7.7	8.2	7.6	Downside case	USD 32.00		
ROA (%)	3.9	3.8	3.9	3.9	3.9		s in a 20% discount to the		
ROE (%)	10.5	10.2	10.4	10.4	10.3	group average at the utility, for higher regulatory risk and uncertainty. We value ENBL at \$5 per unit (\$2 to			
Balance sheet and cash flow (\$r	nn)				CAGR				
Tangible fixed assets	9,045	9,244	9,578	9,898	3.1%	/.			
Cash and equivalents	0	86	6	45	N/A	Upside/Downside scenar	rios		
Total assets	11,024	11,325	11,621	12,018	2.9%	Price History	Price Target		
Short and long-term debt	3,307	3,495	3,670	3,945	6.1%	Prior 12 months	Next 12 months		
Other long-term liabilities	3,032	3,032	3,032	3,032	0.0%	High	Upside		
Total liabilities	6,885	7,073	7,248	7,523	3.0%	, and the second	·		
Shareholders' equity	4,140	4,253	4,374	4,496	2.8%	46.43	47.00		
Net debt/(funds)	3,307	3,409	3,664	3,900	5.7%				
Change in working capital	N/A	N/A	N/A	N/A	N/A				
Cash flow from operations	682	792	802	839	7.2%	Current	Target		
Capital expenditure	-636	-575	-725	-730	N/A	34.21	36.00		
Free cash flow	46	217	77	109	33.3%		32.00		
Valuation and leverage metrics					Average	23.00			
P/E (adj) (x)	15.8	15.9	15.2	14.7	15.4	Low	Downside		
EV/EBITDA (adj) (x)	11.8	11.2	10.9	10.5	11.1				
EV/EBIT (adj) (x)	20.1	19.1	18.5	17.5	18.8				
FCF yield (%)	0.5	2.1	0.7	1.0	1.1				
P/BV (x)	1.7	1.6	1.6	1.5	1.6				
Dividend yield (%)	4.4	4.6	4.8	5.0	4.7				
Net debt/EBITDA (adj) (x)	3.8	3.7	3.8	3.8	3.8				
Selected operating metrics					Average				
Payout ratio (%)	69.9	73.8	73.2	73.9	72.7				
Interest cover (x)	5.7	5.9	6.0	5.9	5.9				
Regulated (%)	80.8	81.5	81.7	82.8	81.7				

North America Power & Utilities Industry View: POSITIVE								
PG&E Corporation (PCG)						Stock Rating: OVERWEIGH		
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020) USD 11.7		
Revenue	17,129	18,698	19,498	19,769	4.9%	Price Target USD 14.0		
EBITDA (adj)	-6,860	6,500	6,945	7,394	N/A	Why Overweight? We expect PCG's discount to clos		
EBIT (adj)	-10,094	2,977	3,149	3,341	N/A	over the coming twelve months following resolution		
Pre-tax income (adj)	-11,042	2,042	2,205	2,381	N/A	of the safety certification process, conclusion of the		
Net income (adj)	-7,656	2,021	2,184	2,360	N/A	CPUC securitization regulatory proceeding, and		
EPS (adj) (\$)	3.92	1.62	1.00	1.08	-35.0%	eventual equity issuance in 2021.		
Diluted shares (mn)	528	1,250	2,180	2,190	60.7%	II at I are a list to a		
DPS (\$)	0.00	0.00	0.00	0.00	N/A	Upside case USD 16.0		
Margin and return data					Average	Our upside case assumes a group average multiple in PG&E is able to avoid large wildfires, reinstate the		
EBITDA (adj) margin (%)	-40.0	34.8	35.6	37.4	16.9	dividend, and execute at its guided growth rate for		
EBIT (adj) margin (%)	-58.9	15.9	16.2	16.9	-2.5	multiple years.		
Pre-tax (adj) margin (%)	-64.5	10.9	11.3	12.0	-7.5	Dayweida aaa		
Net (adj) margin (%)	-44.7	10.8	11.2	11.9	-2.7	Downside case USD 8.0		
ROIC (%)	-18.1	31.4	22.8	20.8	14.2	Our downside case assumes a 50% discount to the		
ROA (%)	-9.1	3.5	3.5	3.6	0.4	group average multiple. We would expect this draconian outcome to emerge if a large-scale wildfir		
ROE (%)	-59.3	37.5	28.0	22.5	7.2	is caused in a negligent manner without AB 1054		
,						coverage if PCG cannot obtain a safety certificate.		
Balance sheet and cash flow (\$1	mn)				CAGR	<b>g</b>		
Tangible fixed assets	61,635	66,812	71,216	74,863	6.7%	Upside/Downside scenarios		
Cash and equivalents	1,570	180	16	41	-70.3%	·		
Total assets	85,196	89,013	93,253	98,025	4.8%	Prior 12 months Next 12 months		
Short and long-term debt	52,046	1,850	3,350	3,350	-59.9%	High Upside		
Other long-term liabilities	21,631	19,901	19,901	19,901	-2.7%			
Total liabilities	79,808	28,182	29,682	30,032	-27.8%	18.34		
Shareholders' equity	5,388	7,811	10,476	12,767	33.3%	16.00		
Net debt/(funds)	50,476	1,670	3,334	3,309	-59.7%	Target		
Change in working capital	-2,010	-1,664	-325	14	N/A	Current 14.00		
Cash flow from operations	4,816	5,858	6,812	5,595	5.1%	11.72		
Capital expenditure	-6,313	-8,700	-8,200	-7,700	N/A			
Free cash flow	-1,497	-2,842	-1,388	-2,105	N/A	8.00		
Valuation and leverage metrics					Average	6.25 Low Downside		
P/E (adj) (x)	3.0	7.2	11.7	10.9	8.2			
EV/EBITDA (adj) (x)	-8.3	1.2	1.4	1.3	-1.1			
EV/EBIT (adj) (x)	-5.6	2.6	3.0	2.8	0.7			
FCF yield (%)	-2.6	-36.1	-14.6	-22.1	-18.9			
P/BV (x)	1.1	1.9	2.4	2.0	1.9			
Dividend yield (%)	0.0	0.0	0.0	0.0	0.0			
Net debt/EBITDA (adj) (x)	-7.4	0.3	0.5	0.4	-1.5			
Selected operating metrics					Average			
Payout ratio (%)	0.0	0.0	0.0	0.0	0.0	-		
Interest cover (x)	-7.3	6.9	7.3	7.7	3.7			
Regulated (%)	100.0	100.0	100.0	100.0	100.0			
3								

North America Power & Utilities Industry View: POSITIVE									
Pinnacle West Capital Co	orporation	(PNW)					Stock Rating: OVERWEIGHT		
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 86.78		
Revenue	3,471	3,576	3,694	3,788	3.0%	Price Target	USD 103.00		
EBITDA (adj)	1,263	1,445	1,521	1,613	8.5%	Why Overweight? We ra	te PNW as Overweight based		
EBIT (adj)	672	828	862	911	10.7%	on current relative value	within our regulated utility		
Pre-tax income (adj)	542	679	735	770	12.4%		based on a group average		
Net income (adj)	558	592	597	625	3.9%	2023 EPS multiple.			
EPS (adj) (\$)	4.77	5.06	5.09	5.32	3.7%				
Diluted shares (mn)	113	113	113	114	0.3%	Upside case	USD 113.00		
DPS (\$)	3.00	3.17	3.37	3.57	6.0%	A 10% premium to the g			
							r above-average earnings nding regulatory outcomes		
Margin and return data					Average	and economic conditions			
EBITDA (adj) margin (%)	36.4	40.4	41.2	42.6	40.1	and economic conditions			
EBIT (adj) margin (%)	19.4	23.2	23.3	24.0	22.5	Downside case	USD 82.00		
Pre-tax (adj) margin (%)	15.6	19.0	19.9	20.3	18.7		roup P/E premised on lower-		
Net (adj) margin (%)	16.1	16.5	16.1	16.5	16.3	than-expected load grow			
ROIC (%)	6.0	6.7	6.5	6.5	6.4	optimal rate case, IRP, an			
ROA (%)	2.9	2.9	2.8	2.8	2.8	outcomes.			
ROE (%)	9.5	9.7	9.4	9.5	9.5				
Balance sheet and cash flow (S	tmn)				CAGR	Upside/Downside scenarios			
Tangible fixed assets	16,752	17,245	17,891	18,882	4.1%	Price History	Price Target		
Cash and equivalents	10	328	320	166	152.7%	Prior 12 months	Next 12 months		
Total assets	19,397	20,367	21,372	22,262	4.7%	High	Upside		
Short and long-term debt	6,233	7,333	7,833	8,333	10.2%		113.00		
Other long-term liabilities	N/A	N/A	N/A	N/A	N/A	105.51			
Total liabilities	13,398	14,128	14,896	15,546	5.1%		Target 103.00		
Shareholders' equity	5,876	6,116	6,353	6,593	3.9%	Current			
Net debt/(funds)	6,222	7,005	7,513	8,167	9.5%	86.78			
Change in working capital	2,190	107	627	49	-71.9%		82.00		
Cash flow from operations	957	1,209	1,255	1,327	11.5%				
Capital expenditure	-1,191	-1,263	-1,650	-1,725	N/A	60.05			
Free cash flow	-504	-413	-776	-804	N/A	Low	Downside		
Valuation and leverage metric	s				Average				
P/E (adj) (x)	18.2	17.2	17.1	16.3	17.2				
EV/EBITDA (adj) (x)	12.6	11.6	11.3	11.1	11.7				
EV/EBIT (adj) (x)	23.7	20.2	20.0	19.6	20.9				
FCF yield (%)	-3.2	-2.5	-4.5	-4.5	-3.7				
P/BV (x)	1.7	1.6	1.5	1.5	1.6				
Dividend yield (%)	3.5	3.7	3.9	4.1	3.8				
Net debt/EBITDA (adj) (x)	4.9	4.8	4.9	5.1	4.9				
Selected operating metrics					Average				
Payout ratio (%)	62.7	62.8	66.2	67.0	64.7				
Interest cover (x)	5.4	5.7	5.7	5.5	5.6				
Regulated (%)	100.0	100.0	100.0	100.0	100.0				
	100.0	100.0	100.0	100.0	.00.0				

North America Power & Utilities Industry View: POSITIVE									
PNM Resources, Inc. (	PNM)					Stock Rating: UNDERWEIG	НТ		
Income statement (\$k)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020) USD 48	.90		
Revenue	1,458,600	1,520,053	1,575,559	1,627,226	3.7%	Price Target USD 50	.00		
EBITDA (adj)	592,681	659,408	710,685	755,341	8.4%	Why Underweight? We expect average to above-			
EBIT (adj)	324,873	369,625	399,052	427,233	9.6%	average earnings/dividend growth through the clos	se		
Pre-tax income (adj)	203,857	226,424	252,347	278,280	10.9%	of the transaction and believe management has			
Net income (adj)	172,540	183,665	203,623	223,103	8.9%	provided adequate information to be confident they			
EPS (adj) (\$)	2.16	2.28	2.37	2.60	6.4%	can achieve growth through the forecast period. O	ur		
Diluted shares (k)	79,990	80,588	85,969	85,969	2.4%	price target and UW rating reflect the per share			
DPS (\$)	1.18	1.25	1.33	1.41	6.0%	purchase price according to the terms of the AGR merger agreement.			
Margin and return data					Average	Upside case USD 51	00		
EBITDA (adj) margin (%)	40.6	43.4	45.1	46.4	43.9	Our upside case comprises the small likelihood a	.00		
EBIT (adj) margin (%)	22.3	24.3	25.3	26.3	24.5	topping bid from a competitor is seriously consider	od.		
Pre-tax (adj) margin (%)	14.0	14.9	16.0	17.1	15.5	toppling bid from a competitor is seriously consider	eu.		
Net (adj) margin (%)	11.8	12.1	12.9	13.7	12.6	Downside case USD 44	00		
ROIC (%)	6.6	6.4	6.8	6.9	6.7		.00		
ROA (%)	2.5	2.5	2.5	2.7	2.6	Our downside case assumes that the merger falls through and growth proceeds at a slower pace and	1		
ROE (%)	10.2	10.9	9.9	10.4	10.4	the regulatory and/or economic landscape in NM			
Balance sheet and cash flow	v (\$k)				CAGR	does not improve. PNM could trade down to a 10% discount in this environment.			
Tangible fixed assets	. ,	9 724 601	0.700.601	10,460,601	9.7%	discourt in this environment.			
Cash and equivalents	3,833	301,081	-253,500	-403,382	N/A	Upside/Downside scenarios			
Total assets	,	8,112,239		8,504,035	5.2%				
Short and long-term debt		3,633,643		3,834,043	6.3%	Price History Price Target Prior 12 months Next 12 months			
Other long-term liabilities		2,060,565		2,060,565	0.0%	High Upside			
Total liabilities		5,997,850		6,198,250	3.7%				
Shareholders' equity		2,051,337		2,242,733	10.1%				
Net debt/(funds)		3,332,562		4,237,425	9.9%	56.14			
Change in working capital	-463,542	63,016	355,018	-204,881	N/A	Current 51.00 Target			
Cash flow from operations	503,163	488,217	530,025	565,980		48.90 50.00	_		
Capital expenditure	-616,273	-806,000	-976,000	-760,000	N/A	44.00			
Free cash flow	-206,036			-315,640	N/A				
Valuation and leverage met	rics				Average	27.08			
P/E (adj) (x)	22.7	21.5	20.6	18.8	20.9	Low Downside			
EV/EBITDA (adj) (x)	12.0	11.0	11.0	10.8	11.2				
EV/EBIT (adj) (x)	21.8	19.6	19.6	19.0					
FCF yield (%)	-2.9	-5.8	-7.2	-3.9	-4.9				
P/BV (x)	2.3	1.9	2.0	1.9	2.0				
Dividend yield (%)	2.4	2.6	2.7	2.9	2.6				
Net debt/EBITDA (adj) (x)	5.4	5.1		5.6	5.4				
Selected operating metrics					Average				
Payout ratio (%)	54.8	55.0	56.1	54.3	55.1				
Interest cover (x)	4.9	4.6	4.8	5.1	4.9				
Regulated (%)	100.0	100.0	100.0	100.0					

100.0

100.0

100.0

Regulated (%)

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100.0

100.0

North America Power & Utilities Industry View: POSITIVE										
Public Service Enterprise	e Group (P	EG)				Stock Rating: EQUAL WEIGHT				
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020) USD 59.05				
Revenue	10,076	8,660	8,778	8,768	-4.5%	Price Target USD 65.00				
EBITDA (adj)	3,191	3,583	3,729	3,873	6.7%	Why Equal Weight? PEG is a quality company that				
EBIT (adj)	1,943	2,272	2,344	2,418	7.6%	should be able to support 6%+ utility growth in our				
Pre-tax income (adj)	2,008	1,922	1,955	2,039	0.5%	view based on current capital expenditure projections.				
Net income (adj)	1,666	1,742	1,726	1,759	1.8%	As the merchant arm results in lower total EPS				
EPS (adj) (\$)	3.28	3.43	3.40	3.46	1.8%	growth and the utility has risks on transmission ROE				
Diluted shares (mn)	508.0	508.0	508.0	508.0	0.0%	and the clean energy plan, we see PEG as an Equal Weight investment.				
DPS (\$)	1.88	1.96	2.04	2.12	4.1%	weight investment.				
Margin and return data					Average	Upside case USD 77.00				
EBITDA (adj) margin (%)	31.7	41.4	42.5	44.2	39.9	This is a 20% premium to the 23 group average PE				
EBIT (adj) margin (%)	19.3	26.2	26.7	27.6	25.0	applied to our 23 eps estimate and a 7.5x EBITDA multiple applied to our 23 Power EBITDA.				
Pre-tax (adj) margin (%)	19.9	22.2	22.3	23.3	21.9	multiple applied to our 23 Fower EBITDA.				
Net (adj) margin (%)	16.5	20.1	19.7	20.1	19.1	Downside case USD 53.00				
ROIC (%)	6.7	7.6	7.7	7.2	7.3	This is a 15% discount to the 23 group average PE				
ROA (%)	3.5	3.5	3.3	3.3	3.4	applied to our 23 eps estimate, discounted to reflect				
ROE (%)	10.9	10.9	10.3	10.1	10.6	lower transmission ROE and lower capital spending				
						approved by the BPU estimate and a 5.0x EBITDA				
Balance sheet and cash flow (\$	Smn)				CAGR	multiple applied to our 23 Power EBITDA.				
Net PP&E	35,868	37,707	39,558	41,026	4.6%					
Cash and equivalents	489	584	715	957	25.1%	Upside/Downside scenarios				
Total assets	48,048	49,981	51,964	53,674	3.8%	Price History Price Target				
Short and long-term debt	16,248	17,529	20,234	18,166	3.8%	Prior 12 months Next 12 months				
Other long-term liabilities	13,689	13,917	13,795	16,194	5.8%	High Upside				
Total liabilities	32,779	33,966	35,258	36,286	3.4%					
Shareholders' equity	15,269	16,016	16,705	17,387	4.4%	77.00				
Net debt/(funds)	15,759	16,946	19,519	17,209	3.0%	T				
Change in working capital	390	652	1,067	2,156	76.8%	62.15 Current Target 65.00				
Cash flow from operations	3,496	3,200	3,260	3,361	-1.3%	59.05				
Capital expenditure	-3,149	-3,115	-3,203	-2,888	N/A	53.00				
Free cash flow	-608	-910	-980	-604	N/A	33.00				
Valuation and leverage metrics	5				Average	34.75				
P/E (adj) (x)	18.0	17.2	17.4	17.1	17.4	Low Downside				
EV/EBITDA (adj) (x)	14.3	13.1	13.3	12.2	13.2					
EV/EBIT (adj) (x)	23.5	20.7	21.1	19.5	21.2					
FCF yield (%)	-1.3	-1.9	-2.0	-1.3	-1.6					
P/BV (x)	2.0	1.9	1.8	1.7	1.8					
Dividend yield (%)	3.2	3.3	3.5	3.6	3.4					
Net debt/EBITDA (adj) (x)	4.9	4.7	5.2	4.4	4.8					
Solocted operating matrice					Avorage					
Selected operating metrics	F7.3	F7.3	CO 0	(1.2	Average	-				
Payout ratio (%)	57.3	57.2	60.0	61.2	58.9					

5.6

N/A

5.8

N/A

5.7

N/A

Interest cover (x)

Regulated (%)

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6.0

N/A

5.7

N/A

North America Power & Utilities							Industry View: POSITIVE
Sempra Energy (SRE)							Stock Rating: OVERWEIGHT
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 134.06
Revenue	10,829	11,705	11,995	12,226	4.1%	Price Target	USD 159.00
EBITDA (adj)	4,380	4,640	4,789	5,071	5.0%	Why Overweight? We th	ink SRE represents an
EBIT (adj)	2,811	2,994	2,992	3,131	3.7%	attractive thematic inves	tment opportunity to invest
Pre-tax income (adj)	1,734	2,022	1,998	2,109	6.7%	with a top-tier managem	ent team with exposure to
Net income (adj)	2,055	2,237	2,505	2,683	9.3%	•	th American energy story. We
EPS (adj) (\$)	7.29	7.57	7.99	8.49	5.2%	also see the CA utilities' r	
Diluted shares (mn)	282	295	313	316	3.9%		utility growth and stability.
DPS (\$)	3.87	4.20	4.56	4.94	8.5%	We believe recent sensiti prices is overdone.	vity to weak global LNG
Margin and return data					Average		UCD 105 00
EBITDA (adj) margin (%)	40.4	39.6	39.9	41.5	40.4	Upside case	USD 185.00
EBIT (adj) margin (%)	26.0	25.6	24.9	25.6	25.5		s all LNG projects are FID'd
Pre-tax (adj) margin (%)	16.0	17.3	16.7	17.2	16.8	and applies a 10% premi	
Net (adj) margin (%)	19.0	19.1	20.9	21.9	20.2		eases the SoCalGas premium
ROIC (%)	6.1	6.8	6.4	6.4	6.4	to 15%.	
ROA (%)	5.3	5.1	5.1	5.1	5.1	Daywelds area	USD 136 00
ROE (%)	12.0	11.2	12.0	12.2	11.8	Downside case	USD 126.00
KOL (70)	12.0	11.2	12.0	12.2	11.0	are FID'd, assumes the cu	mes no future LNG projects urrent lenova stock price
Balance sheet and cash flow (\$m	n)				CAGR	(mxn), and lowers SDG&	
Tangible fixed assets	36,452	40,466	44,219	46,079	8.1%	SoCalGas and Texas to a	10% and 15% discount,
Cash and equivalents	108	993	949	1,973	163.4%	respectively.	
Total assets	65,665	65,864	69,573	72,456	3.3%		
Short and long-term debt	25,816	23,215	25,055	26,055	0.3%	Upside/Downside scena	arios
Other long-term liabilities	0	0	0	0	N/A	Price History	Price Target
Total liabilities	43,860	41,259	43,099	44,099	0.2%	Prior 12 months	Next 12 months
Shareholders' equity	19,929	20,926	22,003	23,124	5.1%	High	Upside
Net debt/(funds)	25,708	22,222	24,106	24,082	-2.2%		
Change in working capital	-1,933	3,231	1,817	1,173	N/A		185.00
Cash flow from operations	3,088	3,566	5,111	5,405	20.5%	161.87	Toward
Capital expenditure	-3,708	-5,660	-5,550	-3,800	N/A		Target 159.00
Free cash flow	-1,755	-3,480	-1,887	32	N/A	Current	: 139.00
	,	-,	,			134.06	120.00
Valuation and leverage metrics					Average		126.00
P/E (adj) (x)	18.4	17.7	16.8	15.8	17.2	99.00	
EV/EBITDA (adj) (x)	22.4	20.9	21.1	20.0	21.1	88.00 Low	Downside
EV/EBIT (adj) (x)	34.9	32.3	33.7	32.3	33.3	LOW	Downside
FCF yield (%)	-1.8	-3.6	-1.9	0.0	-1.8		
P/BV (x)	1.9	1.9	1.9	1.8	1.9		
Dividend yield (%)	2.9	3.1	3.4	3.7	3.3		
Net debt/EBITDA (adj) (x)	5.9	4.8	5.0	4.7	5.1		
Selected operating metrics					Average		
Payout ratio (%)	53.1	55.4	57.0	58.2	55.9		
Interest cover (x)	2.6	3.1	3.0	3.1	2.9		
Regulated (%)	N/A	N/A	N/A	N/A	N/A		
regulated (70)	11/7	111/74	11/7	11/7	11/7		

North America Power & Utilitie	S						Industry View: POSITIVE			
The Southern Company (SO)  Stock Rating: OVERWEIGHT										
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 62.36			
Revenue	21,419	21,943	22,397	23,008	2.4%	Price Target	USD 73.00			
EBITDA (adj)	10,774	8,469	8,832	9,359	-4.6%	Why Overweight? South	ern is a high-quality			
EBIT (adj)	7,736	5,408	5,614	5,962	-8.3%	company with above-ave	, ,			
Pre-tax income (adj)	6,542	3,951	4,057	4,447	-12.1%	which has traded to a discount based on construction				
Net income (adj)	4,739	3,353	3,443	3,775	-7.3%	risk for Vogtle. With schedule and cost risks still				
EPS (adj) (\$)	4.53	3.18	3.27	3.53	-8.0%	lessening and the risks being schedule and cost, not				
Diluted shares (mn)	1,046.0	1,054.0	1,054.0	1,068.4	0.7%	technology, we see SO as rerating over the next 12 months, thus justifying our Overweight rating.				
DPS (\$)	2.30	2.38	2.46	2.54	3.4%	months, thus justifying of	di Overweight rating.			
Margin and return data					Average	Upside case	USD 75.00			
EBITDA (adj) margin (%)	50.3	38.6	39.4	40.7	42.3	We apply a 15% premium multiple on our 2023 EPS	to group average 2023 P/E			
EBIT (adj) margin (%)	36.1	24.6	25.1	25.9	27.9	assumption that both Vo				
Pre-tax (adj) margin (%)	30.5	18.0	18.1	19.3	21.5	operation in 2022	gue are in commercial			
Net (adj) margin (%)	22.1	15.3	15.4	16.4	17.3	operation in 2022				
ROIC (%)	10.8	8.0	7.7	8.1	8.6	Downside case	USD 51.00			
ROA (%)	4.7	3.1	3.2	3.5	3.6		to the 2022 group average			
ROE (%)	12.2	9.0	9.0	9.3	9.9	multiple applied to our 20	22 EPS estimate and give no			
Balance sheet and cash flow (\$	mn)				CAGR	credit for future Vogtle ea	irnings upiiπ			
Net PP&E	73,695	75,925	78,474	81,621	3.5%	Upside/Downside scena	rios			
Cash and equivalents	1,978	2,661	1,176	467	-38.2%	Price History	Price Target			
Total assets	109,000	106,002	109,025	113,492	1.4%	Prior 12 months	Next 12 months			
Short and long-term debt	29,834	25,295	27,728	27,529	-2.6%	High	Upside			
Other long-term liabilities	19,063	20,552	20,851	22,249	5.3%					
Total liabilities	67,393	63,447	64,038	65,922	-0.7%	71.10	75.00 Target			
Shareholders' equity	37,291	38,301	40,433	42,716	4.6%	71.10	73.00			
Net debt/(funds)	27,856	22,634	26,552	27,062	-1.0%	Current				
Change in working capital	-1,567	-3,232	2,742	464	N/A	62.36				
Cash flow from operations	5,781	6,418	6,664	7,175	7.5%					
Capital expenditure	-7,555	-7,200	-6,900	-6,200	N/A		51.00			
Free cash flow	-181	-3,291	-2,828	-1,739	N/A					
Valuation and leverage metrics					Average	41.96 Low	Downside			
P/E (adj) (x)	13.8	19.6	19.1	17.7	17.6					
EV/EBITDA (adj) (x)	8.4	10.1	10.1	9.6	9.6					
EV/EBIT (adj) (x)	11.8	15.9	16.0	15.1	14.7					
FCF yield (%)	-0.2	-3.8	-3.2	-1.9	-2.3					
P/BV (x)	1.7	1.7	1.6	1.6	1.7					
Dividend yield (%)	3.7	3.8	3.9	4.1	3.9					
Net debt/EBITDA (adj) (x)	2.6	2.7	3.0	2.9	2.8					
Selected operating metrics Average										
Payout ratio (%)	50.8	74.8	75.3	71.9	68.2					
Interest cover (x)	-6.2	-4.3	-4.4	-4.6	-4.9					
Regulated (%)	94.0	94.0	194.0	294.0	169.0					

North America Power & Utilities Industry View: POSITIVE									
WEC Energy Group, Inc. (WEC)  Stock Rating: UNDERWEIGHT									
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020) USD 100.18			
Revenue	7,523	7,795	7,975	8,132	2.6%	Price Target USD 107.00			
EBITDA (adj)	2,458	2,701	2,840	2,971	6.5%	Why Underweight? We rate WEC as Underweight on			
EBIT (adj)	1,531	1,734	1,805	1,870	6.9%	its group high valuation, though meaningful dividend			
Pre-tax income (adj)	1,260	1,494	1,593	1,693	10.4%	growth, significant free cash flow, and steady			
Net income (adj)	1,134	1,195	1,273	1,353	6.1%	ratebase growth in a constructive regulatory			
EPS (adj) (\$)	3.58	3.77	4.02	4.27	6.1%	jurisdiction provide a lower risk profile. We give WEC			
Diluted shares (mn)	316.7	316.7	316.7	316.7	0.0%	a 30% premium to the 2023 group average P/E			
DPS (\$)	2.36	2.53	2.68	2.84	6.3%	multiple.			
Margin and return data					Average	Upside case USD 111.00			
EBITDA (adj) margin (%)	32.7	34.7	35.6	36.5	34.9	Our upside case assumes a 35% premium to the			
EBIT (adj) margin (%)	20.4	22.2	22.6	23.0	22.1	2023 group average P/E multiple applied to our 2023 EPS estimate.			
Pre-tax (adj) margin (%)	16.7	19.2	20.0	20.8	19.2	EPS estimate.			
Net (adj) margin (%)	15.1	15.3	16.0	16.6	15.8	Downside sees			
ROIC (%)	5.0	4.9	4.9	5.0	4.9	Downside case USD 95.00			
ROA (%)	3.4	3.4	3.3	3.3	3.4	Our downside case assumes a 15% premium the group average multiple on our 2023 EPS estimate.			
ROE (%)	11.6	11.8	12.1	12.4	12.0	group average multiple of our 2023 Er 3 estimate.			
						Upside/Downside scenarios			
Balance sheet and cash flow (					CAGR	Price History Price Target			
Tangible fixed assets	32,751	35,725	38,817	41,866	8.5%	Prior 12 months Next 12 months			
Cash and equivalents	38	427	303	-146	N/A	High Upside			
Total assets	34,952	38,473	40,598	42,190	6.5%				
Short and long-term debt	12,692	14,048	15,122	15,710	7.4%	109.53 111.00 Target			
Other long-term liabilities	10,304	12,184	12,810	13,359	9.0%	Current 107.00			
Total liabilities	24,838	27,964	29,664	30,801	7.4%	100.18			
Shareholders' equity	10,113	10,508	10,934	11,389	4.0%	95.00			
Net debt/(funds)	12,654	13,621	14,819	15,857	7.8% N/A				
Change in working capital	-5	-569	615	-1,149	9.2%				
Cash flow from operations Capital expenditure	2,346 -2,261	2,763 -2,974	2,909 -3,093	3,055 -3,048	9.2% N/A	60.01			
Free cash flow	-660	-1,011	-1,032	-3,048	N/A	68.01 Low Downside			
Tree casi now	000	1,011	1,032	032	1477				
Valuation and leverage metric		· ·			Average				
P/E (adj) (x)	28.0	26.6	24.9	23.4	25.7				
EV/EBITDA (adj) (x)	18.1	16.8	16.4	16.0	16.8				
EV/EBIT (adj) (x)	29.0	26.2	25.8	25.4	26.6				
FCF yield (%)	-1.5	-2.2	-2.2	-1.9	-2.0				
P/BV (x)	3.1	3.0	2.9	2.8	3.0				
Dividend yield (%)	2.4	2.5	2.7	2.8	2.6				
Net debt/EBITDA (adj) (x)	5.1	5.0	5.2	5.3	5.2				
Selected operating metrics Average									
Payout ratio (%)	65.9	67.0	66.6	66.4	66.5				
Interest cover (x)	3.1	3.4	3.5	3.5	3.4				
Regulated (%)	100.0	100.0	100.0	100.0	100.0				

North America Power & Utilities Industry View: POSITIVE							
Xcel Energy Inc. (XEL) Stock Rating: EQUAL WEIGHT							
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 72.63
Revenue	11,529	11,482	11,932	12,376	2.4%	Price Target	USD 82.00
EBITDA (adj)	4,038	4,154	4,463	4,800	5.9%		rate XEL as Equal Weight as it
EBIT (adj)	2,273	2,243	2,417	2,602	4.6%	is a well-run core large-c	
Pre-tax income (adj)	1,500	1,457	1,604	1,737	5.0%	businesses and locations	
Net income (adj)	1,372	1,455	1,604	1,737	8.2%		ible growth, supports a 30%
EPS (adj) (\$)	2.64	2.77	3.01	3.21	6.8%		verage 2023 P/E multiple.
Diluted shares (mn)	520	526	533	541	1.3%	XEL has rerated close to	our expected premium.
DPS (\$)	1.62	1.72	1.82	1.93	6.0%	Upside case	USD 85.00
							to the 2023 group average
Margin and return data					Average	multiple applied to our 2	
EBITDA (adj) margin (%)	35.0	36.2	37.4	38.8	36.8		
EBIT (adj) margin (%)	19.7	19.5	20.3	21.0	20.1	Downside case	USD 69.00
Pre-tax (adj) margin (%)	13.0	12.7	13.4	14.0	13.3		to the 2023 group average
Net (adj) margin (%)	11.9	12.7	13.4	14.0	13.0	multiple applied to our 2	3 , 3
ROIC (%)	4.1	4.2	4.2	4.1	4.1		
ROA (%)	3.0	2.9	3.1	3.1	3.0	Upside/Downside scena	arios
ROE (%)	9.5	8.7	10.8	9.0	9.5	•	
						Price History Prior 12 months	Price Target Next 12 months
Balance sheet and cash flow (\$m	,				CAGR	High	Upside
Tangible fixed assets	39,483	42,291	45,325	48,785	7.3%		-
Cash and equivalents	248	-880	-65	1,077	63.1%		85.00
Total assets	50,448	52,125	55,993	60,615	6.3%	76.44	Target
Short and long-term debt	18,704	19,804	21,405	22,775	6.8%	Current	82.00
Other long-term liabilities	13,739	14,797	14,434	14,106	0.9%	72.63	
Total liabilities	33,765	37,209	36,604	38,415	4.4%		69.00
Shareholders' equity	16,683	14,916	19,389	22,200	10.0%		
Net debt/(funds)	18,456	20,684	21,471	21,698	5.5%		
Change in working capital	-88	750	-704	1,161	N/A	46.58	
Cash flow from operations	3,263	3,370	3,513	3,544	2.8%	Low	Downside
Capital expenditure	-4,225	-4,800	-4,450	-4,900	N/A		
Free cash flow	-1,753	-2,333	-1,907	-2,398	N/A		
Valuation and leverage metrics					Average		
P/E (adj) (x)	27.5	26.3	24.1	22.6	25.1		
EV/EBITDA (adj) (x)	13.9	14.1	13.3	12.4	13.4		
EV/EBIT (adj) (x)	24.7	26.1	24.5	22.9	24.5		
FCF yield (%)	-3.1	-4.0	-3.2	-4.0	-3.6		
P/BV (x)	2.3	2.6	2.0	1.8	2.1		
Dividend yield (%)	2.2	2.4	2.5	2.7	2.4		
Net debt/EBITDA (adj) (x)	4.6	5.0	4.8	4.5	4.7		
Selected operating metrics					Average		
Payout ratio (%)	61.3	62.0	60.4	60.0	60.9		
Interest cover (x)	2.9	2.9	3.0	3.0	2.9		
Regulated (%)	100.0	100.0	100.0	100.0	100.0		
regulated (70)	100.0	100.0	100.0	100.0	100.0		

Source: Company data, Bloomberg, Barclays Research Note: FY End Dec

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North America Power & Utilitie	S						Industry View: POSITIVE
Alliant Energy Corporation (LNT)  Stock Rating: EQUAL WEIGHT							
Income statement (\$mn)	2019A	2020E	2021E	2022E	CAGR	Price (17-Nov-2020)	USD 54.73
Revenue	3,648	3,678	3,780	3,890	2.2%	Price Target	USD 65.00
EBITDA (adj)	1,345	1,356	1,446	1,549	4.8%	Why Equal Weight? We	assign an Equal Weight rating
EBIT (adj)	777	737	782	826	2.1%		at the current premium to
Pre-tax income (adj)	635	553	567	625	-0.5%		multiple is appropriate for a
Net income (adj)	556	610	630	695	7.7%		able growth potential and an
EPS (adj) (\$)	2.33	2.46	2.52	2.78	6.1%	improving regulatory pro	file.
Diluted shares (mn)	239.0	247.5	250.0	250.0	1.5%		USD 71.00
DPS (\$)	1.41	1.52	1.61	1.71	6.5%	Upside case	USD 71.00
						Our upside case assumes	s a 25% premium to the
Margin and return data					Average	believe can be realized if	ty P/E multiple, which we
EBITDA (adj) margin (%)	36.9	36.9	38.3	39.8	38.0	renewable capex approva	
EBIT (adj) margin (%)	21.3	20.0	20.7	21.2	20.8		ore efficiently, or consistently
Pre-tax (adj) margin (%)	17.4	15.0	15.0	16.1	15.9	beats guidance for 4-6 qu	
Net (adj) margin (%)	15.3	16.6	16.7	17.9	16.6	,	
ROIC (%)	6.6	5.7	5.7	5.6	5.9	Downside case	USD 49.00
ROA (%)	3.7	3.7	3.6	3.8	3.7	Our downside case assur	mes a 10% discount to the
ROE (%)	12.1	11.7	10.4	10.5	11.2		which we believe may occur Ifavorable or sales volumes
Balance sheet and cash flow (\$	mn)				CAGR	are lower than expected	and cash flow and earnings
Tangible fixed assets	13,527	14,263	14,870	15,749	5.2%	are put at risk.	
Cash and equivalents	16	346	511	809	267.5%		
Total assets	16,701	17,791	18,587	19,788	5.8%	Upside/Downside scena	rios
Short and long-term debt	6,528	6,776	6,974	7,514	4.8%	Price History	Price Target
Other long-term liabilities	0	0	0	0	N/A	Prior 12 months	Next 12 months
Total liabilities	11,296	11,544	11,742	12,282	2.8%	High	Upside
Shareholders' equity	5,205	6,048	6,645	7,306	12.0%		
Net debt/(funds)	6,511	6,430	6,463	6,705	1.0%		71.00
Change in working capital	1,155	-165	193	-275	N/A		Target
Cash flow from operations	660	1,239	1,304	1,428	29.3%	60.28	65.00
Capital expenditure	-1,640	-1,380	-1,295	-1,625	N/A	Current	
Free cash flow	-1,328	-527	-404	-634	N/A	54.73	
							49.00
Valuation and leverage metrics					Average		
P/E (adj) (x)	23.5	22.2	21.7	19.7	21.8	37.66	Davinaida
EV/EBITDA (adj) (x)	14.8	14.6	13.7	13.0	14.0	Low	Downside
EV/EBIT (adj) (x)	25.6	26.9	25.4	24.3	25.6		
FCF yield (%)	-6.7	-2.7	-2.0	-3.2	-3.6		
P/BV (x)	2.5	2.2	2.1	1.9	2.2		
Dividend yield (%)	2.6	2.8	2.9	3.1	2.9		
Net debt/EBITDA (adj) (x)	4.8	4.7	4.5	4.3	4.6		
Selected operating metrics					Average		
Payout ratio (%)	60.7	61.7	63.9	61.4	61.9		
Interest cover (x)	2.8	2.7	2.8	2.7	2.8		
Regulated (%)	92.5	92.5	92.3	92.4	92.4		
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Source: Company data, Bloomberg, Barclays Research Note: FY End Dec

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## Valuation Methodology and Risks

## **North America Power & Utilities**

# **Alliant Energy Corporation (LNT)**

**Valuation Methodology:** Our LNT price target is \$65. We utilize a relative target P/E multiple to value LNT shares. We apply a 20% premium to the 18.5x group average 2023 P/E multiple to reflect LNT's strong track record for execution, visible earnings growth, attractive rate base growth opportunities driven by renewable generation that limit customer bill inflation, and constructive regulatory oversight.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Upside risks to our estimates and price target include better-than-expected regulatory outcomes, defensive equity flows, and increased M&A activity. Downside risks include inflation (commodity and PCE- leading to higher interest rates), adverse regulatory outcomes, project execution issues, or broad economic slowdown in LNT's service territories.

#### Ameren Corp. (AEE)

**Valuation Methodology:** Our \$95 price target is derived by applying a 20% premium to the group average multiple of 18.5x to our 2023 EPS estimate of \$4.28/share. We believe a premium multiple is appropriate at this time given the favorable regulatory structures AEE operates under in its primary jurisdictions of Missouri and Illinois.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Volatility of the US 30 Year Treasury Bond given formulaic rates in IL adds upside and downside risk. Threats to the IL QIP and uncertainty regarding the regulatory construct in IL and MO provide downside risk. Incremental spending opportunities from the MO IRP or clean energy legislation providing for higher levels of capex provide upside risk

#### American Electric Power Company, Inc. (AEP)

Valuation Methodology: Our price target for AEP is \$107. We use a 10% premium to the 2023 regulated group average multiple of 18.5x applied to our 2023 estimate of \$5.28 to reflect above average regulatory and long-term growth.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major risks to the company are: fair and timely rate recovery, regional economic impacts resulting in lower-than-expected usage, execution on cost controls to manage customer bill impacts.

## American Water Works Company, Inc. (AWK)

**Valuation Methodology:** We utilize a group average water P/E multiple for 2023 earnings and apply a 15% premium to AWK's consolidated 2023 EPS estimate of \$5.01. The premium reflects strong management, constructive regulatory exposure, and top-tier growth visibility.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Risks to AWK include rate case outcomes, public system M&A deals and integration, external financing needs, and general interest rate environments.

## CenterPoint Energy, Inc. (CNP)

Valuation Methodology: Our \$27 price target is premised upon the 2023 utility group average P/E multiple of 18.5x against our 2023 EPS estimate. We use the current ENBL unit price adjusted for CNP's owned shares to account for the midstream segment value.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Equity needs if ENBL cuts its distribution, reaching EPS guidance through 2023, and realizing capex opportunities in IN remain as material upside/downside risks. Broader items that could also impact the shares: 1) economic growth impacting sales volumes, 2) constructive gubernatorial and commission changes benefiting regulation and legislation, and 3) cost control to manage customer bill impacts.

#### CMS Energy Corporation (CMS)

**Valuation Methodology:** Our \$75 price target is derived by applying a 25% premium to the group average multiple of 18.5x to our 2023 EPS estimate of \$3.25. CMS has a constructive regulatory relationship in Michigan and above-average earnings/dividend growth forecast.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major company risks are: broad economic impact slowing sales growth, inability to gain fair and timely regulatory recovery, gubernatorial and commission changes impacting regulation and legislation, Ability to control costs in order to manage customer bill impacts.

## Consolidated Edison, Inc. (ED)

**Valuation Methodology:** Our ED price target is \$83. We use a 10% discount to the 2023 group average P/E multiple of 18.5x applied to our 2023 EPS estimate of \$4.94 to reflect an average regulatory environment, a more challenged earnings outlook, and low-risk profile.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major risks to the upside are: ED being able to achieve the full allowed ROE at CECONY, competition for growing NY transmission opportunities, and competition for behind-the-meter infrastructure based on REV.

## **Duke Energy Corporation (DUK)**

**Valuation Methodology:** We derive our \$102 price target for DUK by applying a 5% discount to the 2023 regulated group average multiple of 18.5x to 2023E regulated utility earnings for DUK of \$5.81 per share. We believe a discount to the group average multiple is appropriate given the lack of earnings growth historically.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major risks to the company are: the ability to obtain fair and timely rate recovery, and recovery of coal ash costs. The ability to maintain credit metrics in order to avoid equity needs, regional economic impacts driving lower-than-expected usage, lower than expected regulatory recovery

## **Edison International (EIX)**

## Valuation Methodology and Risks

**Valuation Methodology:** Our \$69 price target is based on a 20% discount to the 2023 group average multiple of 18.5x applied to an adjusted, post wildfire liability and additional funding, Barclays 2023 EPS estimate of \$5.12. The 20% discount is based upon perceived wildfire risk absent a test of AB 1054 cost recovery standards and remaining uncertainty on 2017 and 2018 wildfire liabilities.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major upside/downside risks to the company are: final wildfire liability for 17/18 fires, ultimate legislation on inverse condemnation, and regulatory outcomes in pending and future rate cases.

## **Essential Utilities, Inc. (WTRG)**

**Valuation Methodology:** We value WTRG's water business using a 5% premium to the group average water multiple. The 5% premium reflects strong regulatory exposure and public M&A opportunities, balanced by growth visibility lower than peers. We value the regulated gas business at a 15% premium to reflect a strong growth profile and familiar regulatory exposure.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Risks to WTRG include rate case outcomes and general regulatory treatment, gas price inflation impacts on customer bills, and general interest rate environments.

## **Eversource Energy (ES)**

**Valuation Methodology:** We derive our \$100 price target by applying a 25% premium to the group average P/E multiple of 18.5x, to our 2023 earnings estimate of \$4.34 per share. We believe a premium multiple is appropriate at this time given the nature of ES's growth profile, regulatory relationships, accretion from the Columbia Gas of MA acquisition and recovery mechanisms.

**Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target:** The primary risk to our investment thesis is a change in regulation. We don't expect significant regulatory change in any of ES's jurisdictions at this time.

## FirstEnergy Corp. (FE)

**Valuation Methodology:** Our \$33 price target for FE is based on a 30% discount to the group average 2023 multiple of 18.5x applied to our proforma FY23 EPS estimate, adjusted for an assumed \$2bn equity issuance to reflect balance sheet repair following fines or penalties. The 30% discount is based on our expectation that the ongoing Ohio corruption investigation serves as an overhang to the stock valuation regardless of the financial impact.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major company risks are: OH corruption investigation, regulatory recovery in pending and future cases as well as prudency of spending associated with rate riders and formulaic rates; the ability to finance and execute on capital investment plans; broad economic impacts driving customer usage trends; and cost control execution to manage customer bill increases.

## NextEra Energy, Inc. (NEE)

**Valuation Methodology:** Our price target of \$87 is premised upon a SOTP with a 20% premium to the 2023 group average PE multiple of 18.5x applied to our 2023 EPS estimate of \$1.74, a 17.5x 23E EV/EBITDA for the NEER business – comparable to valuations of renewables developers such as Ørsted. We then add \$3 for NEP as we take the Barclays \$67 NEP price target and flow it through to represent NEE's ownership.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: The major company risks are: ability to achieve fair and timely rate recovery, competition for renewable energy projects at NEER, federal legislation impacting profitability or competition of renewable generation, and regional economic impacts resulting in lower-than-expected usage.

## NiSource, Inc. (NI)

**Valuation Methodology:** Our \$29 price target is derived using the 2023 regulated utility group average P/E of 18.5x applied to our 2023 EPS estimate of \$1.55. This reflects our view that NiSource, despite near-term headwinds, is a quality utility with a above-average medium-term rate base growth strategy from coal replacement power and gas and electric infrastructure modernization.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major risks to the company are: the ability to obtain fair and timely rate recovery, regional economic impacts driving lower-than-expected usage, and cost controls to manage customer rates.

# NorthWestern Corporation (NWE)

Valuation Methodology: Our \$63 price target is derived using the 2023 regulated utility group average P/E of 18.5x discounted by 10% to account for lower than average growth, applied to our 2023 EPS estimate of \$3.79. We believe favorable geographic attributes of the state are outweighed by regulatory challenges and uncertainties in Montana.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major risks to the company are: fair and timely rate recovery; regional economic impacts; potential ability to manage customer bill impacts. Upside risks include positive regulatory outcomes and potential for new build of capacity resources in Montana.

# OGE Energy Corp. (OGE)

**Valuation Methodology:** We derive our \$36 price target by applying a 10% discount to the group average multiple of 18.5x applied to our 2023 utility earnings estimate combined with the current ENBL price \$5 applied to the 111 units that OGE owns.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: OGE's capital plans impute less than 5% rate base growth. This is lower than the group average and is indicative of a below average regulatory jurisdiction. The upside is that as most companies grow earnings at or below the rate base growth level, OGE has the opportunity to grow regulated earnings in the 4-6% level on solid customer growth combined with potential to close the earned to allowed ROE gap that exists. The key (upside and downside risk) to enhancing growth lies in gaining rider approvals in Oklahoma. As significant generation and environmental spending is winding down, grid modernization, reliability, resiliency and technology are the next set of major spending programs.

## **PG&E Corporation (PCG)**

## Valuation Methodology and Risks

**Valuation Methodology:** Our \$14 price target is based on a 35% discount to the group average 2023E P/E multiple of 18.5x against a \$1.25 EPS estimate, reduced by the NPV of wildfire fund contributions, assuming the fund lasts 15 years.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: There is additional downside risk if capital structure changes lead to additional equity, future wildfires occur, or earnings are negatively impacted by regulatory outcomes.

## **Pinnacle West Capital Corporation (PNW)**

**Valuation Methodology:** Our \$103 price target is derived by applying the group average multiple of 18.5x, to our 2023 EPS estimate of \$5.56. We expect the company to deliver average EPS and above-average dividend growth through 2023. In our view, the current regulatory uncertainty and geographic attributes justify a discount to the group average P/E multiple on a 2023 utility earnings.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major company risks to the downside include:

1) poor regulatory outcome of current APS rate case, 2) economic impact of lower sales growth, 3) ability to control costs in order to manage customer bill impacts and potential to allow retail choice, 4) deterioration of the regulatory construct.

#### PNM Resources, Inc. (PNM)

**Valuation Methodology:** Our \$50 price target is premised upon the 2023 utility group average PE multiple of 18.5x applied to the Barclays 2023E eps \$2.68 estimate. Our price target is consistent with the terms of the AGR acquisition offer.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Events and outcomes that could result in under performance are: lack of regulatory support for the acquisition or a change in management sentiment regarding the acquisition.

#### **Public Service Enterprise Group (PEG)**

**Valuation Methodology:** Our price target for PEG is \$65. We use a sum of the parts methodology, where we use a 5% premium to the 2023 regulated group average PE multiple of 18.5x applied to our 2023 EPS estimate for the utility and parent earnings of \$3.18 and apply a 5X EBITDA multiple to the 2023 genco earnings.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Volatility in power prices, changes to the structure of the PJM, NYISO of NEPOOL capacity or energy markets. FERC ROE changes, or NJ BPU approval or changes to the pending Clean Energy Future capital spending plans.

## Sempra Energy (SRE)

**Valuation Methodology:** We utilize a sum of the parts valuation framework for SRE. We apply a relative P/E multiple premium / discount to the North American utility businesses a base group average (10% premium for Texas, 15% for SoCalGas, group average for SDG&E). We utilize the Barclays lenova Price Target and adjust for SRE ownership and spot USDMXN for Peso translation. We utilize a probability-weighted DCF approach for the LNG business depending on where each facility is on securing contracting for export capacity.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Risks include incremental equity needs, FIDs at LNG projects, construction problems, and negative regulatory outcomes.

## The Southern Company (SO)

Valuation Methodology: We derive our \$73 price target by applying the 2023 regulated group average P/E multiple of 18.5x to our 2023 EPS estimate of \$3.92 for SO

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major risks to the company are: Adverse regulatory outcomes for Vogtle or the upcoming Georgia rate case; additional, unexpected delays to the plant Vogtle schedule; economic impacts that would drive lower electric usage; competition for renewable and contract generation impacting Southern Power's growth; and ability to drive O&M lower in order to earn the allowed ROE in each jurisdiction.

## WEC Energy Group, Inc. (WEC)

**Valuation Methodology:** Our price target of \$107 represents a 30% premium valuation relative to the utility peer group P/E multiple of 18.5x on our 2023 EPS estimate of \$4.45. We believe this premium valuation is justified by the strong performance record the company has achieved and our belief that its forward growth goals are both realistic and achievable.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Risks to the upside are: Continued load growth; higher than regulated returns from nonregulated renewable investments; ability to get fair and timely rate recovery; execution on cost controls; continued flight to safety and flows into the "comfort" group of utilities.

## Xcel Energy Inc. (XEL)

**Valuation Methodology:** Our \$82 price target is based on a 30% premium to the group average multiple of 18.5x applied to our 2023 EPS estimate of \$3.40. We believe this premium valuation fairly reflects the quality, strength, and potential endurance of the company's growth.

Risks which May Impede the Achievement of the Barclays Research Valuation and Price Target: Major risks to the company are: ability to obtain fair and timely rate recovery, execution on coal to renewable generation transformation, ability to maintain credit metrics while financing its long-term capital plan, and execution on cost control to manage customer bill impact.

Source: Barclays Research.

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Primary Stocks (Ticker, Date, Price)

Alliant Energy Corporation (LNT, 17-Nov-2020, USD 54.73), Equal Weight/Positive, CE/J/K/M

Ameren Corp. (AEE, 17-Nov-2020, USD 80.60), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

American Electric Power Company, Inc. (AEP, 17-Nov-2020, USD 86.73), Overweight/Positive, A/CD/CE/D/E/J/K/L/M/N

American Water Works Company, Inc. (AWK, 17-Nov-2020, USD 159.29), Equal Weight/Positive, CE/J

CenterPoint Energy, Inc. (CNP, 17-Nov-2020, USD 25.17), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

CMS Energy Corporation (CMS, 17-Nov-2020, USD 63.83), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

Consolidated Edison, Inc. (ED, 17-Nov-2020, USD 79.25), Underweight/Positive, A/CD/CE/D/J/K/L/M

Duke Energy Corporation (DUK, 17-Nov-2020, USD 92.92), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

 $\textbf{Edison International} \ (\text{EIX}, 17\text{-Nov-2020}, \text{USD } 65.60), \\ \textbf{Equal Weight/Positive}, \\ \textbf{A/CD/CE/D/J/K/L/M} \\ \textbf{A/CD/CE/D/J/L/M} \\ \textbf{A/CD/CE/D/J/L/M} \\ \textbf{A/CD/CE/D/J/L/M} \\ \textbf{A/CD/CE/D/J/L/M} \\ \textbf{A/CD/CE/D/L/M} \\ \textbf{A/$ 

Essential Utilities, Inc. (WTRG, 17-Nov-2020, USD 44.88), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

Eversource Energy (ES, 17-Nov-2020, USD 91.75), Equal Weight/Positive, A/CD/CE/D/E/J/K/L/M

FirstEnergy Corp. (FE, 17-Nov-2020, USD 28.74), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

NextEra Energy, Inc. (NEE, 17-Nov-2020, USD 76.61), Equal Weight/Positive, A/CD/CE/D/E/J/K/L/M

NiSource, Inc. (NI, 17-Nov-2020, USD 24.75), Overweight/Positive, A/CD/CE/D/J/K/L/M

NorthWestern Corporation (NWE, 17-Nov-2020, USD 60.38), Equal Weight/Positive, CD/CE/J

OGE Energy Corp. (OGE, 17-Nov-2020, USD 34.21), Equal Weight/Positive, CE/J

PG&E Corporation (PCG, 17-Nov-2020, USD 11.72), Overweight/Positive, A/CD/CE/D/J/K/L/M

Pinnacle West Capital Corporation (PNW, 17-Nov-2020, USD 86.78), Overweight/Positive, A/CD/CE/D/E/J/K/L/M

PNM Resources, Inc. (PNM, 17-Nov-2020, USD 48.90), Underweight/Positive, CD/CE/FA/J

Public Service Enterprise Group (PEG, 17-Nov-2020, USD 59.05), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

Sempra Energy (SRE, 17-Nov-2020, USD 134.06), Overweight/Positive, A/CD/CE/D/J/K/L/M

The Southern Company (SO, 17-Nov-2020, USD 62.36), Overweight/Positive, A/CD/CE/D/J/K/L/M

WEC Energy Group, Inc. (WEC, 17-Nov-2020, USD 100.18), Underweight/Positive, A/CD/CE/D/J/K/L/M

Xcel Energy Inc. (XEL, 17-Nov-2020, USD 72.63), Equal Weight/Positive, A/CD/CE/D/J/K/L/M

Materially Mentioned Stocks (Ticker, Date, Price)

NextEra Energy Partners LP (NEP, 17-Nov-2020, USD 64.77), Equal Weight/Neutral, CE/J

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Negative - industry coverage universe fundamentals/valuations are deteriorating.

Below is the list of companies that constitute the "industry coverage universe":

# North America Alternative Energy

Array Technologies, Inc. (ARRY)	Azure Power Global (AZRE)	Brookfield Renewable Energy Partners LP (BEP)	
Brookfield Renewable Energy Partners LP (BEP_u.TO)	Covanta Holding (CVA)	Enphase Energy (ENPH)	
Enviva Partners LP (EVA)	First Solar (FSLR)	GFL Environmental (GFL)	
GFL Environmental (GFL.TO)	NextEra Energy Partners LP (NEP)	Plug Power, Inc. (PLUG)	
SolarEdge Technologies Inc. (SEDG)	SunPower (SPWR)	Sunrun Inc. (RUN)	
North America Power & Utilities			
Alliant Energy Corporation (LNT)	Ameren Corp. (AEE)	American Electric Power Company, Inc. (AEP)	
American Water Works Company, Inc. (AWK)	Brookfield Infrastructure Partners LP (BIP)	Brookfield Infrastructure Partners LP (BIP_u.TO)	
CenterPoint Energy, Inc. (CNP)	CMS Energy Corporation (CMS)	Consolidated Edison, Inc. (ED)	
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PG&E Corporation (PCG)	Pinnacle West Capital Corporation (PNW)	PNM Resources, Inc. (PNM)	
Portland General Electric Company (POR)	Public Service Enterprise Group (PEG)	Sempra Energy (SRE)	
The Southern Company (SO)	WEC Energy Group, Inc. (WEC)	Xcel Energy Inc. (XEL)	

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